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STABILITY IN KEY AREAS (SIKA) SOUTH

MONTHLY REPORT
JANUARY 2014

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STABILITY IN KEY AREAS (SIKA) SOUTH

MONTHLY REPORT JANUARY 2014

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DISCLAIMER:

The authors' views expressed in this document do not necessarily reflect the views of the United States Agency for International Development or the United States Government.

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ACRONYM LIST

| | |
|---------|--|
| ANSF | Afghanistan National Security Forces |
| AREDP | Afghanistan Rural Enterprise Development Program |
| CBU | Capacity Building Unit |
| CLDD | Community-Led Development Department |
| CSU | Central Support Unit |
| CDC | Community Development Council |
| CERP | Commanders' Emergency Response Program |
| CF | Community Forum |
| DAIL | Directorate of Agriculture, Irrigation and Livestock |
| DCC | District Community Council |
| DDA | District Development Assembly |
| DDP | District Development Plan |
| DE | District Entity |
| DEEP | District Entity Engagement Profile |
| DG | District Governor |
| DGO | District Governor's Office or District Government Office |
| DLO | District Line Officer |
| DoEc | Directorate of Economy |
| DoEd | Directorate of Education |
| DoPH | Directorate of Public Health |
| DoLSAMD | Directorate of Labor, Social Affairs, Martyrs and the Disabled |
| DoWA | Directorate of Women's Affairs |
| DPP | District Project Portfolio |
| DSO | District Stability Officer |
| DSU | District Support Unit |
| DSW | District Social Worker |
| DTL | District Team Leader |
| GIRoA | Government of the Islamic Republic of Afghanistan |
| GPS | Global Positioning System |
| GRC | Grants Review Committee |
| GuC | Grants under Contract |
| IDLG | Independent Directorate of Local Governance |
| IED | Improvised Explosive Device |
| IR | Intermediate Result |
| KFT | Kandahar Film and Theater |
| M&E | Monitoring and Evaluation |
| MRRD | Ministry of Rural Rehabilitation and Development |

| | |
|-------|--|
| NABDP | National Area Based Development Program |
| NSP | National Solidarity Program |
| O&M | Operation and Maintenance |
| PCN | Project Concept Note |
| PDC | Provincial Development Council |
| PE | Provincial Entities |
| PG | Provincial Governor |
| PIF | Personal Identification Forms |
| PMP | Performance Management Plan |
| PMU | Provincial Management Unit |
| PRRD | Provincial Rural Rehabilitation and Development |
| PRT | Provincial Reconstruction Team |
| PSR | Periodic Stabilization Review |
| QSR | Quarterly Stabilization Review |
| RFQ | Request for Quotes |
| RSSA | Region South Stability Approach |
| SAO | Social Affairs Officer |
| SAM | Stability Analysis Mechanism |
| SIKA | Stability in Key Areas |
| SOI | Source of Instability |
| SPC | Service Providers Catalog |
| SPO | Stability Program Officer |
| SSD | Sector Services Directorate (sometime Sectoral or Sectorial) |
| STAS | Stability Technical Assistance Session |
| SWG | Sector Working Group |
| TOT | Training of Trainers |
| USAID | United States Agency for International Development |
| VSU | Vetting Support Unit |
| WAC | Women's Advisory Committee |

In Southern Afghanistan the SIKA Program is referred to as the “Subat Program,” using the Pashto word for stability.

The Monthly Report is “designed to keep On-site Monitors, the Platform and MRRD informed of all ongoing program information and results disaggregated by Intermediate Results (IR) in narrative format, along with province and district with GPS coordinates included for each project conducted. Monthly reports also will include a section that outlines how the contract objective and Intermediate Results have been achieved that month and measure effectiveness in reaching program indicators. Additionally Monthly Reports shall be designed to be reported to Provincial and District Entities for their continual awareness of how the program is performing in their Districts.”

HIGHLIGHTS

PROGRAM ACTIVITIES

The status of grant applications at the end of January, 2014 is shown in Table 1 below. In total, at the end of the month, 19 projects in Daman, 31 projects in Arghandab and three in Tarnak Wa Jaldak had been approved by USAID, with a total value of \$1,981,654.

The grants pipeline currently encompasses 207 grants valued at \$9.2M. Twenty-one grants are currently awarded and under way valued at \$1.9M, and eight grants valued at \$217,600 have been completed. Further information on the grants pipeline can be found in Annex A: Grants Activities Summary.

Table 1: Grant Pipeline Summary

| DISTRICT | NUMBER OF GRANT APPLICATIONS | | | | | | | NUMBER OF GRANTS AWARDED |
|------------------|------------------------------|-------|----------------|-----------------|--------------------|-------------------|-----------|--------------------------|
| | In Draft | Final | \$ Value Final | Approved by GRC | Submitted to USAID | Approved by USAID | | |
| | | | | | | Number | \$ Value | |
| Daman | | | | | | 19 | \$963,472 | 9 |
| Arghandab | | 3 | \$102,369 | | | 31 | \$981,080 | 20 |
| Tirin Kot | 27 | 7 | \$328,618 | 4 | | | | |
| Chora | 15 | 2 | \$45,067 | | | | | |
| Dihrawud | 11 | | | | | | | |
| Qalat | 13 | 2 | \$89,111 | | | | | |
| Shahjoy | 18 | 2 | \$96,270 | | | | | |
| Tarnak Wa Jaldak | 11 | 2 | \$26,486 | | | 3 | \$37,102 | |
| Bost | 32 | 8 | \$89,122 | 6 | | | | |
| Garmser | 36 | | | | | | | |
| Nad Ali | | | | | | | | |
| Nahri Sarraj | | | | | | | | |
| Zaranj | | | | | | | | |
| Kang | | | | | | | | |

Slow processing of requests for vetting of prospective CDC grantees continues to delay grant awards. At the end of January 2014, 89 vetting requests have been submitted (including 26 submitted in January), 26 were returned “eligible,” four were returned “ineligible” and 59 were pending with the Vetting Support Unit.

Governance and Stability Community Forums The Forums concluded in Dihrawud (Uruzgan), and were launched in Nad Ali and Nahri Sarraj districts in Hilmand, and Zaranj and Kang districts in Nimroz this month. In each location this activity will assist communities to learn about the transition to local good governance, discuss and identify local sources of instability (SOI) and identify and prioritize projects that may help them address the SOIs.

The majority of Project Concept Notes (PCN) prepared by communities in other districts during the period from September through December, 2013 have been finalized, and many were approved by GIROA bodies in January, 2014. Seventy-four PCNs from five District Project Portfolios (DPP) from Tirin Kot, Dihrawud (Uruzgan) Shahjoy (Zabul), and Garmser, Bost (Hilmand) were submitted for USAID approval in January, and 63 PCNs from five DPPs in Garmser (Hilmand), Shahjoy in Zabul province (2 DPPs), Chora, and Tirin Kot (Uruzgan) were approved by USAID. District and provincial teams started immediately to prepare grant applications for the approved projects, although some districts prepared PCNs exceeding their budget allocation so not all of the approved PCNs will receive funding support from the Program.

The Governance and Stability Community Forums were held for the Arghandab DDA Women’s Advisory Committee. This is the last of the four gender pilot districts to complete the Forums.

Access to GIROA Services (IR2) The first District town hall “GIROA Service Fairs” were held in Daman and Arghandab districts. These events bring together all of the activities of the Access to GIROA Services team: training of provincial line directorates to inform district entities and residents about the services they offer, assisting them to produce informational booklets and posters; and, the “Access to GIROA Services” workshops that help district leaders and representatives to better advocate for services to be provided in the district. The Service Fairs, held at the district centers, are designed to bring together the provincial and district entities – to link them directly to increase communication about district services. The two initial Fairs held this month, each attended by over 100 participants, successfully demonstrated the potential for these vertical linkages to improve good governance.

Project Implementation Projects currently underway in Daman and Arghandab include six projects to build culverts or repair roads, one project to rehabilitate a school, two projects to build retaining walls, and seven projects to build or repair irrigation infrastructure. All grant-funded projects were identified by the communities and are being implemented by the communities following the principles of the Kandahar Model. All projects are achieving at least 10% community contribution to the project costs; some are significantly exceeding the 10% minimum requirement. In Aino Cluster, Daman District, the community designed a project to construct a 4.5 meter span culvert, but after the grant was approved decided to expand the project to a 9.5 meter bridge. Residents of the cluster agreed to absorb the extra cost as a community contribution.

A dashboard showing the status of key activities and tasks is included at Annex D.

KANDAHAR PROVINCIAL REVIEW

MONTHLY ACTIVITIES REVIEW

The Kandahar Grants Review Committee (GRC) approved four grants this month.

PRRD/Kandahar leaders and staff and leaders of other Kandahar provincial line directorates participated actively in the GIRoA Service Fairs organized with support from the Program in Daman and Arghandab (more details are provided in the local sections below).



Participants at the GIRoA Services Fair (15-JAN-14) in Daman read the GIRoA Services Report (left) and listen to presentations by line officers and other officials.(right).

The task of replacing CDC grantees deemed ineligible by the Vetting Support Unit has raised some new challenges as the CDC grantees designated by their clusters to manage the grant do not appreciate being denied that responsibility and honor. Four proposed grantees in Daman and Arghandab failed vetting during December, and the task of replacing them was conducted in January. The PRRD/Kandahar Director Eng. Abdul Qayoum Yousafzai was instrumental in calming the rejected CDC leaders and, through face-to-face meetings (19 and 20-JAN-14) assisted to identify and introduced a new proposed grantee CDCs.

DAMAN ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

The GIRoA Service Fair held at the district center on 15-JAN-14 was attended by more than 100 people including 17 DGO staff members, 11 Sector Working Group directors and representatives, 14 DDA and 48 CDC members. Representatives of GIRoA directorates presented and discussed their services and their roles and responsibilities with the participants. They distributed 250 copies of the GIRoA Services booklet produced recently with the Program's assistance. Each directorate also provided their contact information and offered guidance on accessing their services. The event was well covered by the media, including Kallid Radio, Tatoby Newspaper, Gardab Newspaper and Kandahar Radio Television.



"We are happy with the government assistance that has been provided, for example the improvements that we see like highways, graveled roads, and the Daman conference hall. But we still need more assistance and help from the government and we will submit our requests to the line directorates. We request their attention and consideration."

Haji Sultan Mohammad, Daman DDA member, speaking at the GIRoA Services Fair, 15-JAN-14

The Acting District Governor spoke to the attendees about the current economic situation in Daman District and developments made possible through the Subat Program. He explained that this program works with people in the communities based on their development and stabilization priorities. PRRD/Kandahar Director Eng. Abdul Qayum Yousafzai spoke about the Subat Program as well and explained information about the nine line directorates contained in the service posters and booklets.

Two grants (district vocational training projects, SSKDDM047 and 048) were approved by USAID (17-JAN-14). Two grants (SSKDDM016 and 017) were awarded to Sahibzada Kalacha and Dwaham Khoshab grantee CDCs which then participated in the Grant Implementation Training (18-JAN-14). These projects are for rehabilitation of school facilities, and construction of a retaining wall. Two grants -- SKDDM002, construction of a gabion protection wall, and SSKDDM014, road rehabilitation -- were completed. District team members conducted frequent monitoring visits to grant project sites.

At a district town hall event held on 27-JAN-14, the Kandahar/PRRD Director Eng. Abdul Qayoum Yousafzai announced the completion of the two grant projects in the town hall event that was also attended by Mohammad Zahir, Daman District Administrative Manager and Ahmanullah, Sectoral Working Group member and representative of the Provincial Governor. RTA, Hewad, Killid Radio, Gardab Daily, and Seyara News covered the event. The government officers, led by the PRRD Director, visited the sites of the completed projects where the Seyara News interviewed the PRRD Director and a number of community residents at the project site.

Two proposed grantee CDCs (Azam Kala and Mand Hisar) which were deemed ineligible by the VSU were replaced and new grantee CDCs introduced by the clusters. The required information for vetting of the replacement CDCs was collected.

Training and Key Events This Month

| Title of Event | Location | Dates | No. of Trainees M/F/Total |
|--|-----------------------|-----------|------------------------------|
| District Town Hall Meeting: GIRoA Services Information Fair | Daman District Center | 15-JAN-14 | 100/0/100 |
| Grant Implementation (for grantees) | Daman District Center | 18-JAN-14 | 8/0/8 |
| District Town Hall Meeting: Governance and Stability Project Launch and Completion | Daman District Center | 27-JAN-14 | 140/0/140 |

ARGHANDAB ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

Governance and Stability Community Forums for the Arghandab DDA Women's Advisory Committee (WAC) were conducted from 04 to 08-JAN-14. The participants identified sources of instability and used the Project Feasibility Matrix (PFM) to prioritize projects to address the SOIs. The Program's district team started to assist the WAC to develop Project Concept Notes (PCN) for their priority projects.

Eleven new governance and stability grants were awarded to CDC clusters this month. The DDA approved two new Project Concept Notes, and the Kandahar Grants Review Committee (GRC) approved four Grant Applications. District team members conducted more than 20 site visits to monitor the implementation of grant projects.

A district town hall event was held (15-JAN-14) to publicize the launching and completion of governance and stability grants projects. The event drew 80 community leaders and residents led by the District Governor, DDA and CDC members.

“While the government often leads in the implementation of development projects, the PRRD wants to be certain that development plans are made according to local priorities and projects are identified by local people. The Subat Program works with district governments, the DDA and the CDCs to achieve this purpose.”

PRRD/Kandahar Social Affairs Head, Abdul Wali, addressing the town hall event on 15-JAN-14

RTA and Killid radio and television broadcast key highlights of the event including interviews with several participants.

At the second district town hall event, the GIROA Services Fair held on 18-JAN-14, PRRD/Kandahar Director Eng. Abdul Qayoum Yousafzai welcomed all the participants and greatly appreciated the assistance of the USA in Afghanistan, especially in Kandahar. He described the Program’s overall activities and impacts, highlighting the 12 grants currently being implemented in the district -- chosen by local people in workshops and based on the top priorities of the communities. He explained that the grants projects will support the economy and employment, while the GIROA Services Reports and posters will inform people about the activities of government.



Arghandab DDA Chairman Haji Mohammad addresses the audience at the Services Fair at Arghandab District Center, 18-JAN-14.

“I greatly appreciate the Subat program efforts, work, and current projects going on in Arghandab. People are directly benefiting from it. Moreover, I am delighted that recently the Arghandab district line officers are attending their work and we have no complaints from the district government officials.”

Haji Mohammad, Arghandab DDA Chairman

The district team facilitated Stability Technical Meeting in Arghandab district on 12-JAN-14 where the DG, DGOs and CDC/DDA members discussed sources of instability identified through the Community Forums, amongst other issues.

Training and Key Events This Month

| Title of Event | Location | Dates | No. of Trainees or Participants M/F/Total |
|---|---------------------------|-----------|---|
| Stability Technical Meeting | Arghandab District Center | 12-JAN-14 | 35/0/35 |
| District Town Hall Meeting: Governance and Stability Project Launch and | Arghandab District | 15-JAN-14 | 80/0/80 |

| Title of Event | Location | Dates | No. of Trainees or Participants M/F/Total |
|---|---------------------------|-----------|---|
| Completion | Center | | |
| Grant Implementation Training (for grantees) | Arghandab District Center | 08-JAN-14 | 8/0/8 |
| Training: Operation and Maintenance (for grantees) | Arghandab District Center | (various) | 20/0/20 |
| District Town Hall Meeting: GIRoA Services Information Fair | Arghandab District Center | 18-JAN-14 | 125/0/125 |

HILMAND PROVINCIAL REVIEW

MONTHLY ACTIVITIES REVIEW

The Program's IDLG Coordinator met (05-JAN-14) with representatives of the Hilmand Sector Services Directorate and Sector Working Group to discuss how Project Concept Notes generated by the DDAs and CDCs can be reviewed and endorsed by the Provincial Development Council. It was agreed that the Sector Services Director would be the focal point for this task. The first letter countersigned by the SSD Director was provided covering 16 projects proposed from Bost district, but it is not yet clear why the endorsement cannot be received from the PDC itself. Grant applications for three of those projects were submitted for USAID approval, which is pending resolution of the PDC endorsement issue.

Training and Key Events This Month

| Title of Event | Location | Dates | No. of Trainees or Participants M/F/Total |
|--|--|-----------|---|
| Communications and Outreach Module 4: Public Relations, Public Consultation and Community Outreach, Subat Program (for PRRD) | Municipal Conference Hall, Lashkar Gah | 28-JAN-14 | 12/0/12 |

BOST ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

Two Project Concept Notes (PCNs) for vocational training for women were drafted in collaboration with the Bost WAC.

District Project Portfolio (DPP) HM-BO-DPP02 containing 15 PCNs was submitted to USAID (16-JAN-14). This DPP include seven projects to construct culverts and other road repairs; five projects to construct intakes, water control gates and aqueducts; and three projects to construct flood protection walls.

Three grant applications (SSHMB0056, 064 and 069) were submitted for USAID approval, which is pending resolution of the PDC endorsement issue (see Hilmand Provincial Review, above).

District team members continued intensive collection of information, site visits and preparation of estimates to prepare numerous grant applications.



Technical survey in progress at the site of a proposed culvert in Bost district

An improvised explosive device (IED) placed against the gate of the main Program office in Lashkar Gah exploded injuring two staff members. The office was closed pending an investigation. Most staff members continued working using the smaller office at PRRD/Hilmand as their temporary base. It is likely the office will relocate and reopen in a more secure neighborhood next month.

Training and Key Events This Month

| Title of Event | Location | Dates | No. of Trainees or Participants M/F/Total |
|---|--|-----------|---|
| Training: Communication and Outreach | District Office/Bost | 28-JAN-14 | 13/2/15 |
| Communications and Outreach Module 2: Internal and External Communications, Intergovernmental Communications (for PRRD) | Municipal Conference Hall, Lashkar Gah | 29-JAN-14 | 17 / 3 / 20 |

GARMSER ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

Four “Access to GIRoA Services” workshops were delivered for Garmser (Hilmand) district entities (04 to 14-JAN-14) at the district center. Participants included 106 DDA and CDC members and five district line officers from DAIL, DoE and DoPH, total for the four workshops. This workshop is designed to help local representatives communicate and coordinate better with GIRoA, so they can advocate better for services to be delivered in the district. They also serve to create horizontal and vertical government linkages, and to build trust based on face-to-face interaction.

Participants welcomed the workshops and proved willing to share their needs with the GIRoA officials who attended. Participants stated that they were not aware of the governmental line directorates and the proper channel to direct their requests to government. The workshop helped them understand the methods to do so. They also discussed the question of how local people will be able to take care of community needs after the withdrawal of international organizations. They understand it will fall largely to GIRoA to fill this gap and lead in providing essential services.

“This is a very useful contact list [provincial directorates’ contact list distributed at the workshop]. This helps us connect with provincial government. We really like such workshops as we did not know anything about the line directorates before.”

Mohammad Wali, CDC member in Garmser District

“Before this workshop, most of the people used to come to me from the villages to write requests, but now you have taught them a standard way of writing the request and prioritizing their needs. This workshop has awakened and informed us of the responsibilities and activities of our government, which we didn’t know before.”

Haji Habibullah from Mohammed Asif cluster, Garmser District

District Project Portfolio (DPP) HM-GA-DPP02 containing 21 Project Concept Notes (PCN) was submitted to USAID (16-JAN-14). This DPP includes 15 projects to construct culverts and other road repairs; and six projects to construct irrigation water intake gates.

District Project Portfolio HM-GA-DPP01 containing 15 PCNs was approved by USAID (08-JAN-14). The district and provincial teams will prepare grant applications for projects from the approved DPP.

At a coordination meeting (15-JAN-14) with the DDA/DCC chairmen it was discussed that during winter the Water Management Department closes irrigation flows in the canals, so this is a good time for farmers to implement projects that will build or repair irrigation infrastructure such as protection walls, culverts and water gates. They requested the Program team to accelerate the process of project and grant approvals accordingly.

Training and Key Events This Month

| Title of Event | Location | Dates | No. of Trainees or Participants M/F/Total |
|-----------------------------------|-------------------------|-----------------|--|
| Access to GIRoA Services Workshop | Garmser District Center | 04 to 05-JAN-14 | 28 |
| Access to GIRoA Services Workshop | Garmser District Center | 06 to 07-JAN-14 | 30 |
| Access to GIRoA Services Workshop | Garmser District Center | 11 to 12-JAN-14 | 24 |
| Access to GIRoA Services Workshop | Garmser District Center | 13 to 14-JAN-14 | 24 |

NAD ALI ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

With the staff hired and trained, and the office operational, work started in earnest in Nad Ali this month.

The district Capacity Building Unit (CBU) completed assessment interviews and drafted the Capacity Assessment Report for Nad Ali, which was sent for review to the regional office. Updated lists of CDCs/members were received (12-JAN-14) from NSP just as the Governance and Stability Community Forums were starting. The technical team continued to collect grid coordinates and has achieved about 80% of the coordinates for the listed CDCs in the district.



Community leaders discuss local sources of instability at the Community Forums in Nad Ali.

The Governance and Stability Community Forums started (CF1) 12-JAN-14 at the Nad Ali DDA meeting hall attended by 32 members of the DDA, DCC, PRRD/SAO and DGO staff members. The work then shifted to the CDC-focused Forums with 36 members of CDCs, DDA and DCC participating in the CFs from 18 to 26-JAN-14

Between 25 and 28-JAN-14 the Grants Team and other district team members assisted three clusters that had completed the Forums to draft eight Project Concept Notes (PCN). They also collected the information required for vetting of the proposed CDC grantees. The district team carried out technical surveys of two grant sites in Haji Sayed Mohammad cluster on 25 and 26-JAN-14.

The Program received endorsement letters from DoWA of Nari Sarraj district and IDLG which requested inclusion of the Nahri Sarraj Women's Advisory Committee in the Program.

Training and Key Events This Month

| Title of Event | Location | Dates | No. of Trainees or Participants M/F/Total |
|---|-------------------------|------------------|---|
| Program Orientation | Nad Ali District Center | 11-JAN-14 | 29/0/29 |
| CF1: Facilitating Transition | Nad Ali District Center | 12 and 13-JAN-14 | 32/0/32 |
| CF2: Empowering District Governance | Nad Ali District Center | 15-JAN-14 | 32/0/32 |
| CF3: Program Limitations and Capabilities | Nad Ali District Center | 18-JAN-14 | 32/0/32 |
| CF4: Identifying Strengths and Sources of Instability | Nad Ali District Center | 19 and 20-JAN-14 | 32/0/32 |
| CF5: Selecting Solutions to Sources of Instability | Nad Ali District Center | 21 and 22-JAN-14 | 32/0/32 |
| CF3: Program Limitations and Capabilities | Nad Ali District Center | 25-JAN-14 | 34/0/34 |
| CF4: Identifying Strengths and Sources of Instability | Nad Ali District Center | 26 and 27-JAN-14 | 34/0/34 |
| CF5: Selecting Solutions to Sources of Instability | Nad Ali District Center | 28 and 29-JAN-14 | 34/0/34 |

NAHRI SARRAJ ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

The updated list of 89 CDCs was finalized and verified (stamped) by NSP/PRRD and provided to the Program on 06-JAN-14 before the scheduled start of the Governance and Stability Community Forums.

The Community Forums started at the Nahri Sarraj District Center on 12-JAN-14 and continued throughout the month. A list of the Forums, dates and numbers of participants is shown in the table below.

Training and Key Events This Month

| Title of Event | Location | Dates | No. of Trainees or Participants M/F/Total |
|--|------------------------------|------------------|---|
| Program Orientation | Nahri Sarraj District Center | 11-JAN-14 | 22/5/27 |
| Community Forum 1: Facilitating Transition | Nahri Sarraj District Center | 12 and 13-JAN-14 | 24/5/29 |

Training and Key Events This Month

| Title of Event | Location | Dates | No. of Trainees or Participants M/F/Total |
|---|------------------------------|------------------|---|
| CF2: Empowering District Governance | Nahri Sarraj District Center | 15-JAN-14 | 24/5/29 |
| CF3: Program Limitations and Capabilities | Nahri Sarraj District Center | 18-JAN-14 | 28/5/33 |
| CF4: Identifying Strengths and Sources of Instability | Nahri Sarraj District Center | 19 and 20-JAN-14 | 28/5/33 |
| CF5: Selecting Solutions to Sources of Instability | Nahri Sarraj District Center | 21 and 22-JAN-14 | 28/5/33 |
| CF3: Program Limitations and Capabilities | Nahri Sarraj District Center | 25-JAN-14 | 31/5/36 |
| CF4: Identifying Strengths and Sources of Instability | Nahri Sarraj District Center | 26 and 27-JAN-14 | 31/5/36 |
| CF5: Selecting Solutions to Sources of Instability | Nahri Sarraj District Center | 28 and 29-JAN-14 | 31/5/36 |

ZABUL PROVINCIAL REVIEW

MONTHLY ACTIVITIES REVIEW

The provincial Sector Working Group (SWG) approved, and the Provincial Development Council (PDC) reviewed 13 Project Concept Notes proposed by community representatives with support from the Program, and which had been previously approved by the DDA.

Training and Key Events This Month

| Title of Event | Location | Dates | No. of Trainees or Participants M/F/Total |
|---|----------------------------|-----------|---|
| Communications and Outreach Module 1: Introduction to Communications, Basic Elements of Communications, Organizational Communications, Essentials of Communications Planning (for PRRD) | Program Office, Qalat City | 07-JAN-14 | 14/0/14 |
| PMU Head Meeting with Provincial Governor (discussion about Program limitations and equipment requests) | PGO, Qalat City | 11-JAN-14 | 4/0/4 |
| Communications and Outreach Module 2: Internal and External Communications, Intergovernmental Communications (for PRRD) | Program Office, Qalat City | 13-JAN-14 | 15/0/15 |
| Communications and Outreach Module 3: Public Relations, Serving as Spokesperson, Media Relations, Organizing <i>Ghwanda</i> (for PRRD) | Program Office, Qalat City | 18-JAN-14 | 14/1/15 |
| Meeting: Grants Review Committee | Program Office, Qalat City | 22-JAN-14 | 5/0/5 |

| | | | |
|--|----------------------------|-----------|---------|
| Communications and Outreach Module 4: Public Relations, Public Consultation and Community Outreach, Subat Program (for PRRD) | Program Office, Qalat City | 25-JAN-14 | 14/1/15 |
|--|----------------------------|-----------|---------|

QALAT ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

Qalat DDA approved six Project Concept Notes, which were then also approved by the Sector Working Group (SWG) and reviewed by the Provincial Development Council (PDC).

The PCN proposed by the Qalat DDA Women's Advisory Committee (WAC) -- for a livestock improvement project -- was determined to be outside the scope of Program support and replaced by a Computer and English Language Training PCN. The livestock project will be referred to DAIL.

Training and Key Events This Month

| Title of Event | Location | Dates | No. of Trainees or Participants M/F/Total |
|--|--------------------------|-----------|---|
| Communications and Outreach Module 1: Introduction to Communications, Basic Elements of Communications, Organizational Communications, Essentials of Communications Planning (for DEs) | Subat Office, Qalat City | 08-JAN-14 | 18/0/18 |
| Communications and Outreach Module 2: Internal and External Communications, Intergovernmental Communications (for DEs) | Subat Office, Qalat City | 12-JAN-14 | 20/0/20 |
| Communications and Outreach Module 3: Public Relations, Serving as Spokesperson, Media Relations, Organizing <i>Ghwanda</i> (for DEs) | Subat Office, Qalat City | 22-JAN-14 | 18/0/18 |

TARNAK WA JALDAK ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

The first Grant Applications from the District were approved by USAID:

- SSZBTJ125 – Construction of a Gabion Protection Wall in Grani (approved 31-JAN-14)
- SSZBTJ127 – Construction of Culverts in Haji Nika (31-JAN-14)
- SSZBTJ130 – Construction of Culverts in Shahi (29-JAN-14)

The district and provincial grants teams will prepare the grant award documents and schedule the grantee training and award ceremonies for next month.

Provincial Governor Mr. Mohammad Ashraf “Nasari” visited the Program office (04-JAN-14) in the company of district line directors and tribal elders. He introduced the Program to the other visitors and emphasized his complete support for the Program. He explained to the tribal elders that the Program works for stability by addressing community problems in the area. The respected elders also expressed their support for the Program.

In a separate visit (20-JAN-14) the Deputy Provincial Governor Mr. Mohammad Jan Rasoolyar visited the Program office to assist with coordination between the public and the Government. He expressed his interest that people should take part in the program so they can address the sources of instability that trouble them.

Two Project Concept Notes were approved by the DDA, DGO and Sector Working Group, and reviewed by the PDC.

The district team continued to develop Grant Applications and also collected information needed to submit proposed CDC grantees for vetting.

Training and Key Events This Month

| Title of Event | Location | Dates | No. of Trainees or Participants M/F/Total |
|--|---|------------------|--|
| Communications and Outreach Module 1: Introduction to Communications, Basic Elements of Communications, Organizational Communications, Essentials of Communications Planning (for DEs) | Tarnak Wa Jaldak District Center | 05-JAN-14 | 20/0/20 |
| Training: Grants Development (for grantees) | Tarnak Wa Jaldak District Center | 12 and 14-JAN-14 | 17/0/17 |
| Communications and Outreach Module 2: Internal and External Communications, Intergovernmental Communications (for DEs) | Tarnak Wa Jaldak District Center, Zabul | 15-JAN-14 | 20/0/20 |
| Communications and Outreach Module 3: Public Relations, Serving as Spokesperson, Media Relations, Organizing <i>Ghwanda</i> (for DEs) | Tarnak Wa Jaldak District Center | 21-JAN-14 | 16/0/16 |

SHAHJOY ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

District Project Portfolio (DPP) ZB-SJ-DPP02 containing 12 PCNs was submitted to USAID (05-JAN-14) for approval. This DPP includes five projects to construct culverts and other road repairs; three projects to build or rehabilitate irrigation infrastructure; and four projects to construct retaining walls.

ZB-SJ-DPP01 was approved by USAID on 09-JAN-14, and ZB-SJ-DPP02 was approved on 29-JAN-14. The district and provincial teams will proceed to help CDC clusters prepare grant applications for projects from the approved DPPs.

Installation of the solar power generation and storage system was completed and the system was operational, providing power to the Program office at the end of January.

URUZGAN PROVINCIAL REVIEW

MONTHLY ACTIVITIES REVIEW

The provincial team assisted in the coordination and planning of the upcoming “Access to GIROA Services” workshops and Communication and Outreach training events scheduled for next month.

The Communications and Outreach Plan for provincial and district entities was submitted for approval by PRRD/Uruzgan. Verbal approval was given, and the Plan should be finalized early next month.

At the request of PRRD/Uruzgan, the approval of Project Concept Notes was added to the agenda of the Provincial Development Council.

TIRIN KOT ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

District Project Portfolio (DPP) UZ-TK-DPP02 containing 15 PCNs was submitted to USAID (04-JAN-14). This DPP includes six projects to construct culverts and other road repairs; four projects to build check dams, reservoirs and other irrigation infrastructure; and four projects to construct flood protection walls. One vocational training project was included that will likely be consolidated at the district level rather than serving a single CDC cluster. The projects in this DPP were approved by USAID on 15 and 24-JAN-14. The district and provincial teams will proceed to help CDC clusters prepare grant applications for projects from the approved DPP.

The district team continued with the preparation of grant applications and to collect documentation needed to submit proposed grantee CDCs for vetting. The team also continued assisting prospective grantees to establish bank accounts for their project funding; the PRRD and PGO were kept informed about the process and requested to approve this important step.

CHORA ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

District Project Portfolio (DPP) UZ-CH-DPP01 containing 15 PCNs was approved by USAID (10-JAN-14). The district and provincial teams will proceed to help CDC clusters prepare grant applications for projects from the approved DPP.

A list of ten grantee CDCs was prepared and certified by PRRD. The district team continued to collect documentation required for submission of the grantees for vetting.

Letters introducing CDC grantees seeking to open bank accounts were shared with PRRD/Uruzgan for approval.

Provincial and district entities approved 17 Project Concept Notes (PCN) which were submitted to the regional office for review.

DIHRAWUD ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

Four CDC clusters completed the Governance and Stability Community Forums and started to generate Project Concept Notes for their prioritized projects.

The first District Project Portfolio (DPP) for Dihrawud, UZ-DI-DPP01 containing 11 Project Concept Notes (PCN) was submitted to USAID (28-JAN-14). This DPP includes seven projects to construct culverts and other road repairs; one project to build water intakes; and three projects to construct flood protection walls.

NIMROZ PROVINCIAL REVIEW

MONTHLY ACTIVITIES REVIEW

The combined provincial and district office has been fully equipped and staff members are on board. All the renovation work has been completed and the office is fully operational. The Provincial Management Unit (PMU) Head position was re-announced.

ZARANJ ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

The Program Orientation Workshop was held on 11-JAN-14. The large group in attendance included Zaranj DDA members, representatives from Nimroz Provincial Council, NSP, NABDP, Tribal Elders and other influential citizens, PRRD Director and some CDC members. During the program the PRRD Director and Program staff with support from the Provincial leaders explained the Program's goals and objectives. On the same day Governance and Stability Community Forum 1: Facilitating Transition was held for the DDA members, thus launching the cycles of Community Forums in the district.



Community Forums were launched in Zaranj in January. 15-JAN-14 (left). 18-JAN-14 (right).

Training and Key Events This Month

| Title of Event | Location | Dates | No. of Trainees or Participants M/F/Total |
|--|-------------|------------------|--|
| Program Orientation | PRRD/Nimroz | 11-JAN-14 | 21/03/24 |
| Community Forum 1: Facilitating Transition | PRRD/Nimroz | 14 and 15-JAN-14 | 15/06/21 |
| CF2: Empowering District Governance | PRRD/Nimroz | 16-JAN-14 | 17/07/24 |

Training and Key Events This Month

| Title of Event | Location | Dates | No. of Trainees or Participants M/F/Total |
|---|-------------|------------------|---|
| CF3: Program Limitations and Capabilities | PRRD/Nimroz | 18-JAN-14 | 37/01/38 |
| CF4: Identifying Strengths and Sources of Instability | PRRD/Nimroz | 19 and 20-JAN-14 | 35/01/36 |
| CF5: Selecting Solutions to Sources of Instability | PRRD/Nimroz | 21 and 22-JAN-14 | 45/01/46 |
| CF3: Program Limitations and Capabilities | PRRD/Nimroz | 25-JAN-14 | 31/01/32 |
| CF4: Identifying Strengths and Sources of Instability | PRRD/Nimroz | 26 and 27-JAN-14 | 29/01/30 |
| CF5: Selecting Solutions to Sources of Instability | PRRD/Nimroz | 28 and 29-JAN-14 | 30/01/31 |

KANG ACTIVITIES AND RESULTS REVIEW

MONTHLY ACTIVITIES REVIEW

The Program was introduced to the PRRD/Kang Director, District Governor, key DDA members and district governmental department representatives during meetings on 07 and 08-JAN-14. The Program was formally launched when the Program Orientation event was held on 11-JAN-14 for DDA members, representatives of district government departments, PRRD representatives and selected tribal elders. The goals of the Program were explained by the District Team Leader, after which the District Governor and DDA Chairman spoke in support of the goals and purpose of the program.

The Community Forums then started after a delay while some uncertainties about the certified lists of DDA and CDC members were resolved. The schedule of Community Forums is given in the table below. The Forums will continue next month.

Training and Key Events This Month

| Title of Event | Location | Dates | No. of Trainees or Participants M/F/Total |
|---|----------------------|------------------|---|
| Program Orientation | Kang District Center | 11-JAN-14 | 25/3/28 |
| Community Forum I: Facilitating Transition | Kang District Center | 20 and 21-JAN-14 | 24/5/29 |
| CF2: Empowering District Governance | Kang District Center | 22-JAN-14 | 22/8/30 |
| CF3: Program Limitations and Capabilities | Kang District Center | 25-JAN-14 | 31/15/46 |
| CF4: Identifying Strengths and Sources of Instability | Kang District Center | 26 and 27-JAN-14 | 34/17/51 |

Training and Key Events This Month

| Title of Event | Location | Dates | No. of Trainees or Participants M/F/Total |
|--|----------------------|------------------|--|
| CF5: Selecting Solutions to Sources of Instability | Kang District Center | 29 and 30-JAN-14 | 35/17/52 |

OBJECTIVES AND INTERMEDIATE RESULTS REVIEW

CONTRACT OBJECTIVES

The Program Objective is: *“to assist GIROA officials at the district and provincial levels to respond to the population’s development and governance concerns to better instill confidence and build stability.”*

IRI STABILITY ANALYSIS

Overall Objective: Provincial and District Entities increasingly address sources of instability and take measures to respond to the population’s development and governance concerns.

ACTIVITY 1.1 HIRE AND TRAIN STABILITY SPECIALISTS TEAM

At present, all necessary governance and stability specialists have been hired and trained.

ACTIVITY 1.2 CONDUCT TRAINING OF TRAINERS (TOT) FOR SIKa AND GIROA STAFF

A formal Governance and Stability Training of Trainers was conducted (01-JAN-14) at the Regional Office in Kandahar for 29 newly hired program personnel working in the provinces of Nimroz, Helmand and Uruzgan. Two PRRD District Social Workers from Nimroz, and one from Hilmand participated in the TOT.

Plans were made to conduct a TOT Refresher for Nimroz program personnel in February, and a full TOT for District Social Workers of Kandahar, Helmand, Zabul, Nimroz and Uruzgan in March.

ACTIVITY 1.3 UPDATE STABILITY WORKSHOP FRAMEWORKS WITH LESSONS LEARNED

Stability workshop frameworks are known as “Community Forums.” In January, Community Forum 3: Program Limitations and Capabilities, was revised for the 6th time, and some initial work was done to revise CF4: Identifying Strengths and Sources of Instability. To date, revisions and translation have been completed for the Program Orientation, CF1: Facilitating Transition, CF2: Empowering District Governance and CF3: Program Limitations and Capabilities.

Translation of current versions of all Community Forums materials to Dari was completed, for use in the Nimroz Forums. Corrections and revisions will be made based on feedback from the forums in Nimroz.

ACTIVITY 1.4 DELIVER STABILITY ANALYSIS WORKSHOPS FOR EACH APPROVED DISTRICT AS NEEDED

Governance and Stability Community Forums are used to train and assist district and community representatives to understand transition, governance and stability issues; to identify local sources of instability (SOI) and to develop solutions to address the sources of instability. The cycle of Community Forums begins with a Program Orientation and an initial set of forums (CF1 and CF2) catered to the DDA

or DCC. The sequence of Forums CF3, CF4 and CF5 is repeated for clusters of CDCs, working with manageable numbers of participants until all CDCs have completed the Forums.

In January, 2014, ten cycles of Forums were completed in Dihrawud District, Uruzgan, Nad Ali and Nahri Sarraj districts of Hilmand, and Zaranj and Kang districts of Nimroz. Community Forums for DDA/DCC Women's Advisory Committees (WAC) were conducted in Arghandab District, Kandahar (04 to 08-JAN-14) which was the final round of forums for WACs scheduled under the Gender Action Plan.

| Governance and Stability Community Forums (CF) | |
|--|---------------------------------|
| Program Orientation | PRRD, DDA and DGO Leaders |
| CF1 Facilitating Transition | DDA/DCC members |
| CF2 Empowering District Governance | |
| CF3 Program Limitations and Capabilities | CDC leaders grouped in clusters |
| CF4 Identifying Strengths and Sources of Instability | |
| CF5 Selecting Solutions to Sources of Instability | |

ACTIVITY 1.5 INVOLVE PRRD STAFF IN STABILITY WORKSHOPS

During the reporting period, two PRRD District Social Workers (DSW) from Kang District (Nimroz), and Nad Ali District (Hilmand) participated in Governance and Stability Community Forums. The Forums held in Zaranj (Nimroz), and Nahri Sarraj (Hilmand) had no participation by DSWs.

In previous months, MRRD and USAID reached a resolution for the Program to hire 16 DSWs to fill vacancies on the PRRD *tashkiels* in Program districts. Recruitment and duty station assignment were finalized in December 2013 and in January 2014 these DSWs were to report for work with the program in the districts whether contractor or direct government hire. The Capacity Building Unit and MRRD have planned a DSW induction training to occur in February, 2014. Following the completion of the DSW training, the DSWs will provided with approximately four weeks of on-the-job training in their assigned districts before they travel to Kandahar to attend the Governance and Stability formal Training of Trainers (TOT) and Grants training in March 2014.

ACTIVITY 1.6 PROVIDE TECHNICAL ASSISTANCE TO DISTRICT ENTITIES IN UNDERSTANDING, MONITORING AND REPORTING STABILIZATION ISSUES AND TRENDS

In Arghandab (Kandahar) the third Stability Technical Meeting was conducted (12-JAN-14). Although similar meetings had been planned for Daman (Kandahar) in December, they were cancelled and could not be convened throughout January owing to the absence of the District Governor.

The initial Stability Technical Meetings pilot activity was concluded in January. Lessons learned were then utilized to produce the Stability Technical Assistance Session (STAS) and District Entity Engagement Profile (DEEP) study curriculum and guidance. Guidance materials describing these new initiatives were translated, distributed and socialized with district personnel who will conduct the participant observation DEEP study in two phases during February. Information from the DEEP studies will deepen the district teams' understanding of how the district governments function, as context for assisting them to address sources of instability that are rooted in poor governance practices. It was also decided that the Periodic Stabilization Reviews (PSR) for each district would be used as a source of direction when the Program recommends steps to improve governance under the STAS initiative. The initial PSR template was drafted in January and should be finalized by early February. The template will provide the Stability Team with a way to facilitate STAS activities in each district.

Stability Technical Assistance Sessions (STAS)

Assistance provided to district entities by the Program to improve stability through good governance. Assistance will primarily target the problems of poorly-functioning or non-existent government in the districts as identified through the Governance and Stability Community Forums.

District Entity Engagement Profile (DEEP)

Research by district teams to understand how district entities (DDA, DGO, CDCs) engage and communicate with each. The DEEP is a record of the district team's observations that will help to understand the governance issues that may be addressed through the STAS.

ACTIVITY 1.7 FACILITATE INTER-DISTRICT DISTRICT ENTITY MEETINGS TO EXCHANGE INFORMATION AND BEST PRACTICES IN CONNECTION WITH GOVERNANCE AND STABILITY COMMUNITY FORUMS.

Future activity that constitutes a potential "Community Forum 6" that might be conducted in districts that successfully implement STAS (activity 1.6) good governance improvements and programing.

ACTIVITY 1.8 ORGANIZE PERIODIC STABILIZATION REVIEW MEETINGS WITH IRI TEAM LEADER, STABILITY SPECIALISTS AND M&E STAFF

The types and categories of the standardized Sources of Instability (SOI) were refined in November, as shown in the adjacent table.

During January, Periodic Stabilization Review analysis and presentations previously drafted for Qalat, Shahjoy and Tarnak Wa Jaldak districts in Zabul were

revised using the new SOI typology. The Zabul PSR will first be conducted internally with participating program departments and then with the Zabul PRRD and IDLG Directors in February 2014. Similar analysis and review will be conducted for Uruzgan and Kandahar in February or March and in Hilmand and Nimroz at a time to be determined in the future.

Standardized Typology of Sources of Instability (SOI)

| | |
|--------------|--|
| Physical SOI | Inadequate Water Resource Management |
| | Inadequate Access to Places, Institutions and Services |
| | Natural Disaster |
| Capacity SOI | Lack of Jobs and/or Job Skills |
| | Poor or Non-functioning Government |

The PSR presentation includes the following elements:

- A comparison of SOIs by type, and category from the districts within the province and across southern Afghanistan.
- A summary of projects identified by community representatives, and grant applications developed to address their identified SOIs.
- Identification of challenges faced by the Program, adjustments made and needed to improve the performance of the Program.

ACTIVITY 1.9 IMPLEMENT GENDER PILOT ACTIVITIES

The Governance and Stabilization Community Forums were conducted (04 to 08-JAN-14) for the Women's Advisory Committee (WAC) of Arghandab District Development Assembly (DDA). Female community representatives were trained on transition, governance and stability issues. They used SWOT analysis and other methods to identify 16 sources of instability (SOI) and possible solutions. The participants then developed three Project Concept Notes (PCN) for their high-priority SOIs.

The Community Forums helped increase awareness of female community representatives on stabilization and development.

IR2 ACCESS TO GIROA SERVICES

Overall Objective: Provincial and district entities understand what organizations and provincial line departments work within their geographic areas, what kind of services they provide, and how the population can access those services.

ACTIVITY 2.1 PROVIDE TRAINING TO PROVINCIAL LINE DIRECTORATES TO IMPROVE THEIR CAPACITY TO COLLECT, MANAGE AND REPORT INFORMATION ABOUT PROJECTS AND SERVICES

This activity begins with a “Service Reporting” workshop for staff of provincial line directorates to improve how they communicate with districts and others about the services they provide. After the workshop the Program provides follow-up assistance to help each directorate prepare a report, and the collection of all reports in the province is then published as a booklet that is printed and distributed. Posters promoting the services of the directorates are also produced and distributed.

Services Reports for 11 provincial directorates were finalized in Uruzgan and Hilmand, and transferred to the Communications and Outreach team for design of the booklets and posters. Information has been received from eight directorates in Zabul. The team met frequently with three directorates (PRRD, DOWA, and SSD) in Zabul to provide guidance on how to collect the information for services reports and complete the reports.

During January, the team also provided orientations to the National Disaster Management Directorate and Information & Culture Directorate so they may also participate in the Service Reports for Zabul, Hilmand and Uruzgan, bringing the number of participating directorates to 11 in each province.

| Provincial Directorates Participating in the Service Reporting Activity |
|---|
| Provincial Rural and Development Directorate |
| Directorate of Education |
| Directorate of Women Affairs |
| Directorate of Economy |
| Directorate of Public Health |
| Directorate of Labour, Social Affairs, Martyrs and Disabled |
| Sectorial Services Directorate |
| Directorate of Public Work Affairs |
| Directorate of Agriculture, Irrigation and Livestock |
| National Disaster Management Directorate |
| Information and Culture Directorate |

In Nimroz the team held individual introductory meetings with five of the 11 line directorates and the Nimroz Provincial Governor to establish the foundations for the Service Reporting activity.

“I appreciate this program in Nimroz province and I support the program strongly. This is a great opportunity for government officials and local people to know their needs and find solutions for some of them.”

Mohammad Sarwar Sobat, Nimroz Provincial Governor

MILESTONE 2A PROVINCIAL LINE DIRECTORATES WILL PRODUCE PROJECT OR SERVICE INFORMATION REPORTS

This milestone has been achieved in Kandahar.

ACTIVITY 2.2 ASSIST PROVINCIAL AND DISTRICT ENTITIES TO ESTABLISH PRODUCTIVE RELATIONS

The “Access to GIROA Services” workshop was delivered four times this month in Garmser District. For more information see the Garmser Results Review section, above.

This workshop is designed to help local representatives to communicate and coordinate better with GIROA, so they can advocate better for services to be delivered in the district. They also serve to create horizontal and vertical government linkages, and to build trust based on face-to-face interaction.

MILESTONE 2B LINE DIRECTORATE CONTACT LIST AVAILABLE TO DISTRICT ENTITIES

This milestone has been achieved in Zabul, Uruzgan, Hilmand and Kandahar as reported in earlier Monthly Reports.

MILESTONE 2D SERVICE FAIRS HELD IN EACH SIKA SOUTH APPROVED DISTRICT TO DISSEMINATE INFORMATION VIA DIRECTORATE REPRESENTATIVES, DISPLAYS AND THE GIROA SERVICES REPORTS TO BE DISTRIBUTED AS BOOKLETS AND POSTERS.

This milestone has been achieved in Daman (15-JAN-14) and Arghandab (18-JAN-14) districts (Kandahar). Eleven line directors, deputies and senior members spoke to participants and the media at the first two Service Fairs conducted in Kandahar Province. Details are provided in the Daman and Arghandab Results Review sections above.

At the fairs the line directors/representatives described the opportunities and services available to people in Kandahar, and their questions and suggestions, advice and challenges. The “Access to GIROA Services” (IR2) team provided the Service Reports booklets and contact sheets to those who attended the Service Fairs, and arranged for the posters representing each directorate to be displayed at the events. The fairs proved successful as a model for disseminating information and promoting dialogue and advocacy. The impact was also amplified by the media coverage generated by the events.



PRRD/Kandahar Director Eng. Abdul Qayoum Yousafzai addresses participants at the Arghandab Services Fair, 18-JAN-14

ACTIVITY 2.3 HOLD A QUARTERLY REVIEW MEETING TO EVALUATE PROGRESS AND RESULTS AND MAKE ADJUSTMENTS AS WARRANTED

The team held an internal review (25 to 26-JAN-14) of activities and discussed how to improve coordination with GIROA officials, report writing skills, and planning for events.

ACTIVITY 2.4 INSTITUTIONALIZE THE PROJECTS AND SERVICES REPORT WITH GIROA COUNTERPARTS (PRRD)

PRRD representatives and staff participated in the Service Report Writing Workshops in all provinces, and at the Service Fairs held in Daman and Arghandab (Kandahar) this month. They are learning about

the Service Reporting activities and will be able to continue leading the activities after the completion of the contract.

ACTIVITY 2.5 IMPLEMENT GENDER PILOT ACTIVITIES

The Access to GIROA Services team conducted a training-of-trainers (TOT) course (27 to 29-JAN-14) for the Program's gender officers. They introduced the manuals for the training events and explained how the IR2 activities highlighted in the Gender Action Plan can be rolled out in the provinces. They shared the experience of the first Service Fairs which will also be conducted in the new provinces.

The Services Fair for women in Kandahar was scheduled for 17-FEB-14 in agreement with the DoWA Director. Target participants include members of DDA women's advisory committees, DoWA staff members, women employees of line directorates and their gender units, women's business and social groups, and associations and *shuras* that are registered with the DoWA, PRRD and the Human Rights Commission in Kandahar. The aim is to involve women in decision making, to increase women's participation in decision-making about government services, and to inform women about job opportunities in government line directorates.

Schedule of Upcoming Access to GIROA Services Events for Women

| Counterpart for the Activity | Activity or Event | Dates |
|-------------------------------------|--|-----------------|
| DoWA Directorate, Kandahar | Access to GIROA Services Fair (for women participants) | 17-FEB-14 |
| Tirin Kot DDA (WAC), Uruzgan | Access to GIROA Services Workshop for Women's Advisory Committee (WAC) | 09 to 10-Feb-14 |
| Bost DoWA Directorate, Hilmand | Access to GIROA Services Workshop for Women's Advisory Committee (WAC) | 22-MAR-14 |

IR3 COMMUNICATION AND OUTREACH

Overall Objective: Provincial authorities improve their ability to communicate with district entities in order to help them better understand their population's needs and prioritize basic service delivery interventions.

ACTIVITY 3.1 PERIODICALLY COLLECT EXISTING POPULATION/DEMOGRAPHIC RESEARCH

Relevant population and demographic data were collected and made available to the program teams.

ACTIVITY 3.2 IDENTIFY COMMUNICATIONS MANAGEMENT NEEDS FOR PROVINCIAL AND DISTRICT ENTITIES

The communications capacity assessment, a component of the overall capacity assessments initiative of the Capacity Building Unit, has not been completed in Nahri Sarraj in Hilmand and Kang and Zaranj in Nimroz. Feedback activities, however, continue for PEs and DEs where the capacity assessments were completed. During these activities, findings in the assessments are discussed and capacity building priorities are determined by the concerned entities. See the Capacity Building section below for more information on the Capacity Initiative.

ACTIVITY 3.3 ASSIST TO DEVELOP COMMUNICATION STRATEGIES TO SUPPORT THE PROGRAM TEAMS

The team continued to support the promotion of Program activities in the region by arranging media support such as broadcasting news on Community Forums and workshops and interviews with participants in these activities. In addition to designing the Services Reports and posters for nine directorates (see activity 2.1 above), the Communications and Outreach team helped in mobilizing the media to publicize the Service Fairs in Daman and Arghandab. Town hall events were conducted for the start and completion of grant projects in Daman and Arghandab. The team also put up signs crediting GIRoA for the projects, and took video footage and still photos of the grants projects. They helped in the design and production of certificates and other publicity materials to support the other Program teams.



Temporary GIRoA identification sign at the site of a culvert in culvert project (SSKDDM010) in Sahibzada Kalacha CDC, Daman, Kandahar

ACTIVITY 3.4 DEVELOP COMMUNICATIONS AND OUTREACH TRAINING GUIDE

The team continues to use the Communications and Outreach Training Guide to conduct training for provincial and district entities. Some modules are adapted and simplified to match the trainees' literacy levels.

ACTIVITY 3.5 CONDUCT ROLLING COMMUNICATION AND OUTREACH TRAINING ACTIVITIES FOR PROVINCIAL AND DISTRICT ENTITIES

Twelve communications and outreach trainings were delivered this month; 10 in Zabul and two in Hilmand, as listed in the local Activity Review sections above.

ACTIVITY 3.6 ASSIST PROVINCIAL AUTHORITIES AND DISTRICT ENTITIES TO PREPARE AND IMPLEMENT COMMUNICATIONS ACTIVITIES

A total of 14 communication activities were conducted this month: four district town hall events, seven radio and television news items and interviews for grants beneficiaries and workshop participants, and three photo/news releases published by Kandahar-based news magazines and websites.

District town hall events. Two Service Fairs were conducted as district town hall events for Daman (15-JAN-14) and Arghandab (18-JAN-14), as described in the local Activity Review sections and IR2 Results section above. These events were covered by RTA and Hewad radio and television and Killid Radio.

“[The Services Fair] enabled us to hear firsthand what the services of the directorates are. It is the directorates’ responsibility to inform us of their services and it is our duty to inform them of what we need.”

RTA interview with unidentified village resident



PRRD/Kandahar Director and DDA Member Abdul Nafi interviewed by Seyara News at the road project site in Daman after the town hall event on 27-JAN-14.

Two more district town hall events were conducted in Arghandab (15-JAN-14) and Daman (27-JAN-14) to publicize the launching and completion of governance and stability grants projects. RTA and Killid radio and television broadcast highlights of the events and interviews with several participants.

In Daman, the town hall meeting to publicize the grants projects was covered by RTA, Hewad, Killid Radio, Gardab Daily, and Seyara News. The government officers, led by the PRRD Director, visited the sites of the completed projects where the Seyara News interviewed the PRRD Director and a number of community residents.

Media Coverage at District Town Hall Events This Month

| Date | Location | Radio/TV Stations Covering the Event | Persons Interviewed for Broadcast |
|-----------|---------------------|---|--|
| 15-JAN-14 | Arghandab, Kandahar | RTA Kandahar, Radio Killid | Voice clips: Abdul Wali, PRRD; District Governor; DDA Member Interviews: 2 DDA Members, 1 CDC Member |
| 15-JAN-14 | Daman, Kandahar | RTA Kandahar, Hewad Radio/TV, Radio Killid | Voice clips: PRRD Director; PGO Representative; Provincial Directors Interviews: 1 DDA, 2 CDC members |
| 18-JAN-14 | Arghandab, Kandahar | RTA Kandahar, Radio Killid, Hewad radio/TV | Voice clips: PRRD Representative; DG; DDA member Interviews: DDA member, unidentified village resident |
| 27-JAN-14 | Daman, Kandahar | RTA Kandahar, Hewad Radio/TV, Radio Killid, Seyara News, Gardab Daily | Voice clips: PRRD Director; Haji Pir Mohammad Haji Sultan Mohammad Interviews: PRRD Director; Abdul Nafi, DDA Member |

Photo/News Release. Gardab Daily, a Kandahar new magazine, and RTA website featured three photo news releases about Program activities in Kandahar this month. Two of these were about the grants projects in Daman and Arghandab and one about the GIRoA Service Fair in Daman.

Radio/TV news and interviews. Seven news items and interviews were broadcast locally around the region covering various Program activities including the first PRRD planning meeting with district entities in Zabul (30-JAN-14). A total of 22 persons were interviewed this month comprised of grant project beneficiaries, community leaders and government officials. The team facilitated media support by providing the media with background information and participants for interviews. Below are media activities, supporting media entities, and interviewees.



Haji Abdullah Khan, Nahri Sarraj DDA member, interviewed by RTA Hilmand and Sabawoon Radio at the Community Forum on 15-JAN-14.

Radio/TV News and Interviews This Month

| Date | Location | Event or Activity | Radio/TV Stations | Interviewed for Broadcast |
|-----------|-----------------------|---|----------------------------|--|
| 07-JAN-14 | Daman, Kandahar | Grants beneficiaries in Charband Village, Daman | Radio Killid | Abdul Hadi, Shir Ali, Noor Ahmad Students from Charband Village |
| 12-JAN-14 | Tirin Kot, Uruzgan | Feedback interviews of “Our Village, Our Homes” radio program listeners | RTA Uruzgan | Malik Mohammad Wali, Tirin Kot DDA Chair Rahmatullah, Police Officer; Ahmadullah Khan, shopkeeper |
| 14-JAN-14 | Nad Ali, Hilmand | Governance and Stability Community Forums | Sabawoon Radio and TV | Mohammad Ibrahim, DG Kala Khan, DCC Chairman Malim Ahmad Sharif, DDA Member Hajji Shir Ahmad, CDC Chairman |
| 15-JAN-14 | Nahri Sarraj, Hilmand | Governance and Stability Community Forums | Sabawoon Radio and TV | Mohammad Akbar, Acting DG Mohammad Daud, DCC member Hajji Abdullah Khan, DDA Member Sharifullah, CDC Chairman |
| 19-JAN-14 | Chora, Uruzgan | Grants Applications Workshop | RTA Uruzgan | Delagha, CDC cluster Chairman Haji Khan, Deputy Chairman CDC |
| 21-JAN-14 | Nad Ali, Hilmand | Community Forum | RTA Hilmand and Bost Radio | Haji Gul Khan, DDA Chair, Malim Ahmad Sharif, DDA member, Khalid Ahmad, CDC member. |
| 30-JAN-14 | PRRD, Zabul | Planning Meeting –PRRD and DEs | RTA Zabul | PRRD/Zabul Director Abdul Ali, Qalat DDA Chairman Haji Dawood, Tarnak Wa Jaldak DDA Deputy Head |

Photo News This Month

| Date | Title | Province | Released or Broadcast By |
|-----------|--|----------|--------------------------|
| 07-JAN-14 | Road improvement continues in Kandahar (Daman) | Kandahar | Gardab Daily |
| 12-JAN-14 | Subat Projects in Arghandab | Kandahar | Gardab Daily |
| 16-JAN-14 | Daman District Hosted Provincial Directors at Service Fair | Kandahar | RTA Website |

کندهار: په دامان کې د یو سړک جوړولو کار دوام لري



د کندهار ولایت د دامان ولسوالۍ د چهاربند په کلي کې د ۳۶۵۰ متره سړک د بیا جوړونې کار دوام لري. چارواکي وايي، دغه پروژه د کلیو د بیارغونې او پراختیا ریاست له خوا د ثبات پروګرام له لارې پلي کېږي. د دغه سړک په جوړېدو سره به نه ...

منځ

Gardab Daily news magazine's story on Daman's ongoing road improvement project published on 07-JAN-14.



RTA website story on the GIRA Service Fair in Daman held on 15-JAN-14.

ACTIVITY 3.7 PERIODICALLY EVALUATE PROVINCIAL AND DISTRICT ENTITY COMMUNICATIONS CAPABILITIES

Feedback presentations have started in several districts where capacity assessments were completed. This will complete the first round of the capacity assessments led by the Capacity Building Unit which include a section on communication and outreach capabilities (see Capacity Building section, below).

ACTIVITY 3.8 IMPLEMENT GENDER PILOT ACTIVITIES

The Communication and Outreach team started conducting a training-of-trainers course for the female communications officer and gender officers in Kandahar and Tirin Kot, to prepare for the communications and outreach training for DDA/DCC Women's Advisory Committees (WAC) in the pilot districts.

IR4 GOVERNMENT SERVICES AND DEVELOPMENT PROJECTS

Overall Objective: Provincial authorities are able to improve basic service delivery by using GIRA, CDCs, DDAs and ASOP DCCs, which gain capacity to plan, design, implement and monitor projects, with a focus on labor-intensive projects or productive infrastructure.

ACTIVITY 4.1 SUBMIT GRANTS MANUAL AND ACTIVITY FLOW CHART FOR USAID

The Grants Manual was approved by USAID (13-MAY-13).

The Environmental Compliance Plan was approved by USAID (18-JUN-13). The submissions of environmental compliance documents for individual projects to USAID and their approvals are proceeding smoothly.

ACTIVITY 4.2 CONDUCT INITIAL DEVELOPMENT RESEARCH AND ASSESSMENTS IN COMMUNITIES AND DISTRICTS

IR4 staff continued to collaborate with the Central Support Unit and IR1 staff members to gather information regarding the remaining clusters in Kang and Zaranj districts (Nimroz) to determine which CDCs are eligible to participate in the Program. The participating CDCs will be checked with the PRRD/Nimroz Director's office to certify if they are not blacklisted by NSP or otherwise ineligible to receive community development projects. This is aimed at minimizing the number of CDCs that may be rejected later by the Vetting Support Unit.

ACTIVITY 4.3 WORK WITH DISTRICT ENTITIES TO IDENTIFY DPP PROJECTS

Preparation of Project Concept Notes (PCN) in the new districts continued to accelerate during January. In the following seven districts there were 260 PCNs at various stages of preparation, as follows: Qalat (31); Tarnak Wa Jaldak (24); Shahjoy (18); Bost (49); Tirin Kot (35); Chora (37); Dihrawud (30), and Garmser (36).

Small-scale infrastructure projects predominate. Some clusters have requested vocational training, but the Program decided to consolidate all such projects at the district level for efficiency and equity, and to free up resources for other projects in the cluster.

After completion of the Community Forums for Women's Advisory Committees (WAC) the women representatives selected the following types of vocational training projects to address SOIs affecting women in their districts: Tirin Kot—literacy and math, cooking skills, and tailoring/embroider; Bost—handicrafts, sewing of curtains; Qalat—handicrafts in beads weaving, rights and child protection. The draft PCNs for these WAC projects are being refined and developed in readiness for approval. In Arghandab the selection of projects by the WAC is still under discussion.

ACTIVITY 4.4 DISTRICT ENTITIES PRESENT PROJECT CONCEPT NOTES FOR GIROA PROVINCIAL APPROVALS

All 90 Project Concept Notes (PCN) developed by Arghandab and Daman districts in Kandahar were either approved or rejected by the DDAs/DGs, PRRD, SWG, PDC and the Governor's office in earlier months.

Of the PCNs under preparation in the new districts, 34 projects estimated to cost \$1,001,587 were approved at the provincial level in January. The experience of the current districts is that PRRD and Sector Working Group approvals have been obtained much quicker than the approvals in Kandahar province. On average, it is taking approximately 2-3 weeks for the district teams to obtain the district and provincial approvals. However, some of the other required activities (CDC endorsement letters, PIF documents, and opening of bank accounts), are taking longer to obtain. Obtaining confirmation that the Provincial Development Councils have reviewed the projects has also been difficult as the PDCs do not seem to meet very often.

The four vocational training PCNs (two in Daman District and two in Arghandab District) were approved by USAID and plans are underway to award the two grants in Daman where the DDA (grantee) has already received its vetting eligibility notice. We are still waiting to receive the eligibility notice for the Arghandab DDA to award the other two vocational training activities.

ACTIVITY 4.5 SUBMIT PCNS AND DPPS FOR USAID APPROVAL

The expedited approvals in the new districts and provinces is also borne out by the submission of PCNs and District Project Portfolios (DPP) to USAID, and the high numbers approved in the month of January, as shown in the following tables.

District Project Portfolios Submitted for USAID Approval This Month

| DPP Number | Location | Date Submitted | Number of PCNs |
|-------------------|--------------------|-----------------------|-----------------------|
| UZ-TK-DPP02 | Tirin Kot, Uruzgan | 04-JAN-14 | 15 |
| ZB-SJ-DPP02 | Shahjoy, Zabul | 05-JAN-14 | 12 |
| HM-GA-DPP02 | Garmser, Hilmand | 16-JAN-14 | 21 |
| HM-BO-DPP02 | Bost, Hilmand | 16-JAN-14 | 15 |
| UZ-DI-DPP01 | Dihrawud, Uruzgan | 28-JAN-14 | 11 |

District Project Portfolios Approved by USAID This Month

| DPP Number | Location | Date Approved | Number of PCNs |
|-------------------|--------------------|----------------------|-----------------------|
| HM-GA-DPP01 | Garmser, Hilmand | 08-JAN-14 | 15 |
| ZB-SJ-DPP01 | Shahjoy, Zabul | 09-JAN-14 | 6 |
| UZ-CH-DPP01 | Chora, Uruzgan | 10-JAN-14 | 15 |
| UZ-TK-DPP02 | Tirin Kot, Uruzgan | 15 and 24-JAN-14 | 15 |
| ZB-SJ-DPP02 | Shahjoy, Zabul | 29-JAN-14 | 12 |

ACTIVITY 4.6 COORDINATE WITH PRRD, NSP AND NABDP

The IR4 teams in all the districts continue to coordinate with NSP and NABDP, mainly through attendance at weekly or bi-weekly PRRD/NSP/NABDP coordination meetings at the PRRD offices. Frequent meetings were held with other government ministries, such as DoLSA, IDLG and MoE. The teams also participated in ad hoc coordination meetings with USAID, PRRD, NSP and NABDP, and attend the plenary PDC meetings conducted by the Governors.

With the staffing completed in the expansion districts and provinces (Uruzgan, Zabul, Hilmand and Nimroz), IR4 teams in those districts/provinces are attending coordination meetings with the DDAs/DGs, PRRDs, NSP officers, NABDP officers, other provincial ministry officers and the DDAs/DGs/communities.

ACTIVITY 4.7 PROVIDE CAPACITY BUILDING AND TECHNICAL ASSISTANCE TO HELP DISTRICT ENTITIES PREPARE GRANT APPLICATION PACKAGES FOR PRIORITY PROJECTS

The Program assisted district entities to prepare 19 grants application packages in Daman District (estimated value of \$963,855), and 31 applications in Arghandab district (estimated value of \$949,317). In Tarnak Wa Jaldak three grant applications packages were completed (estimated value of \$37,004), and another 21 grant applications are under preparation.

In the new districts, following the approvals of PCNs by USAID, there are now 27 grant application packages being prepared in Tirin Kot, 13 in Tarnak Wa Jaldak, 17 in Bost, 15 in Garmser, 15 in Chora, 18 in Shahjoy. Their respective provinces are gearing up for their first GRC meetings.

Due to the more intensive engineering required to produce grant application packages, this process is taking longer than originally planned, and IR4 team has a backlog of grant applications packages. Additional provincial engineers have been hired which has increased productivity, but further streamlining is needed. Amongst measures taken to address this issue was the allocation of a computer to each District Engineer to expedite the technical design and cost estimates. Four additional laptops installed with AutoCAD software were also sent out to district and provincial technical staff.

Training of grantees is discussed below under Activity 4.10.

ACTIVITY 4.8 OBTAIN PROJECT APPROVAL(S)

During January three grant applications were approved by the Kandahar GRC for Arghandab District and one for Daman District. Total grant application packages approved by the GRC are now 19 in Daman District, 31 in Arghandab District, six in Bost, three in Tarnak Wa Jaldak, and four in Tirin Kot.

USAID approved 11 grant application packages, with conditions—two in Daman District, six in Arghandab, and three in Tarnak Wa Jaldak District. These have a total program contribution of \$315,214. There are now a total of 19 projects approved in Daman District, 31 in Arghandab District and three in Tarnak Wa Jaldak.

ACTIVITY 4.9 PROVIDE TECHNICAL ASSISTANCE, GRANTS AND SUB-AWARDS TO HELP DISTRICT ENTITIES AND OTHER PROJECT IMPLEMENTING PARTNERS TO IMPLEMENT APPROVED PROJECTS

Thirteen new grant agreements were awarded in January following the provision of Grants Implementation Training for the CDC grantees and DDAs. Two of the awards are in Daman District, and 11 are in Arghandab, with a total Program contribution value of \$410,654.

Four culvert projects awarded on 28-SEP-13 in Arghandab, and two grants, one road rehabilitation and another construction of a retention wall in Daman District were all closed in January.

There were 23 milestone payments made in January, totaling \$159,945. Total disbursements to date are \$276,790.

ACTIVITY 4.10 PROVIDE CAPACITY BUILDING TRAINING TO DISTRICT ENTITIES AND PRRD TO MANAGE PROGRAMS

The Grants team conducted Grants Implementation Training for 12 CDC grantees and DDA members in Arghandab on various dates this month. Similar training was conducted for two CDC groups and DDA members in Daman District (SSKDDM016 and 017). This training equips CDC and DDA representatives with grant implementation and monitoring skills.

The team also conducted the following grant application training:

- Qalat – nine CDC groups and their DDA members (26 to 28-JAN-14)
- Chora – six CDC groups (18 to 20-JAN-14)
- Tirin Kot – five CDC groups (21 to 29-JAN-14)
- Tarnak Wa Jaldak – six CDC groups (12 to 14-JAN-14)

This training enables CDC grantee representatives to put together grants application packages for the approved PCNs.

ACTIVITY 4.11 MONITOR PROJECT IMPLEMENTATION

The grants teams, technical officers, CDC representatives and DDA members in Kandahar Province monitored active grants projects on a regular basis. Monitoring visits were made to certify achievement of milestones so as to make payments and close out the completed ones.

Monitoring Visits to Project Sites this Month

| Date of Site Visit | Project Number, Title and Location |
|--------------------|---|
| 04-JAN-14 | SSKDAG038 - Construction of Culverts in Loya Monara Cluster |
| | SSKDAG021 - Water Reservoir Repair in Nahri Roza Cluster |
| | SSKDDM002 - Gabion Protection Wall in Tawheed Cluster |
| 06-JAN-14 | SSKDAG024 - Culvert Construction and Rehabilitation in Charghulba Cluster |
| | SSKDAG024 - Culvert Construction and Rehabilitation in Charghulba Cluster |
| 15-JAN-14 | SSKDAG041 - Retaining Wall in Kohak Cluster |
| | SSKDAG032 - Irrigation Canal and Drainage in Sarkari Bagh Cluster |
| | SSKDAG046 - Construction of Culverts in Jelawer Cluster |
| 18-JAN-14 | SSKDDM014 - Graveling of Road in Khaibar Cluster |
| | SSKDAG032 - Drainage Improvement in Sarkari Cluster |
| | SSKDAG022 - Improvement of Irrigation Canals in Nahri Roza Cluster |
| 19-JAN-14 | SSKDAG029 - Culvert Construction in Khuaja Mulk Cluster |
| | SSKDAG031 - Culvert Construction in Delawar Khan Kalacha Cluster |
| | SSKDAG028 - Culvert Construction in Shuhin Ulya Cluster |
| | SSKDAG027 - Construction and Repair of Siphons in Shoynan Olya Cluster |
| | SSKDAG030 - Construction of Culverts in Khuaja Mulk Cluster |
| 20-JAN-14 | SSKDDM011 - Construction of Culverts in Aino Cluster |
| | SSKDAG021 - Repair of Water Reservoirs in Nahri Roza Cluster |
| 21-JAN-14 | SSKDDM002 - Gabion Protection Wall in Tawheed Cluster |
| | SSKDDM014 - Graveling of Road in Khaibar Cluster |
| | SSKDAG025 - Improvement of Irrigation Canals in Babar (Shuyene Wasat) |
| 24-JAN-14 | SSKDAG028 - Construction of Culverts in Shoynan Olya Cluster |
| | SSKDAG029 - Construction of Culverts in Khuaja Mulk Cluster |
| | SSKDAG031 - Construction of Culverts in Delawar Khan Kalacha Cluster |
| | SSKDAG039 - Construction of Culverts in Mazra e Abbas Cluster |
| 29-JAN-14 | SSKDAG040 - Construction of Culverts in Nawi Mazra Cluster |
| 06-JAN-14 | SSKDAG024 - Culvert Construction and Rehabilitation in Charghulba Cluster |
| 15-JAN-14 | SSKDAG041 - Retaining Wall project in Kohak Cluster |
| 15-JAN-14 | SSKDAG032 - Irrigation Canal and Drainage in Sarkari Bagh Cluster |

On all these monitoring site visits, the work inspected was found to be of good quality and the grantees were achieving their milestones roughly on schedule.

On 27-JAN-14, the closeout ceremony was held for Gabion protection wall in Tawheed cluster CDC SSKDDM002 and Road Rehabilitation in Khaibar cluster SSKDDM014 at Daman district center. After the closeout ceremony, the SWG representative, PRRD Director, Daman Police Chief, acting DG, Tribal elders, CDC/DDA members, ISAF, and SIKA South personnel visited the road graveling project site.

ACTIVITY 4.12 USE COMMUNICATIONS TOOLS TO INFORM CITIZENS ON IMPACTS

Publicity activities for the five Arghandab culvert projects included media news, interviews and press releases. For more details please see Activities 3.3 and 3.6 above.

Besides temporary signboards being placed at project sites, permanent markers are now placed in a prominent location at project sites that are completed or near completion.

ACTIVITY 4.13 ENGAGE DISTRICT GOVERNORS AND DISTRICT ENTITIES IN PROJECT MONITORING, REPORTING AND EVALUATION

The DDAs or DDA members are always informed of the monitoring site visits trips and invited to participate. Besides the monitoring trip along with the PRRD/Kandahar Director on 27-JAN-14 mentioned above, however, the district and provincial officials have not been able to go along on the monitoring trips. They have stated that sometimes they make monitoring trips by themselves to project sites and to the projects of other Programs.

ACTIVITY 4.14 IMPLEMENT GENDER PILOT ACTIVITIES

The Community Development Officer—Gender Specialist continues to coordinate with provincial officers to implement the newly created gender plan. She assisted in the development of Women Advisory Committee PCNs for Tirin Kot, Bost and Arghandab Districts.

ADDITIONAL RESULTS: CAPACITY BUILDING ACTIVITIES

ACTIVITY 5.1 ASSESS CAPACITY, IDENTIFY GAPS AND PREPARE CAPACITY BUILDING PLANS

The team conducted capacity assessment with the District Governor (DG) and key staff of Nad Ali (14-JAN-14) in Hilmand province. The introductory meetings for Nahri Sarraj DDA and DGO that had been tentatively planned towards the end of the month were suspended following the untimely death of the Hilmand Capacity Building Officer (23-JAN-14). The pending activities will resume after the recruitment of new staff in February.

The Senior Capacity Building Officer for Nimroz province was recruited and established initial contacts with the PRRD, Zaranj DDA and Kang DGO and DDA leaders. The schedule of activities related to capacity assessments will be determined and implemented in February.

ACTIVITY 5.2 DEVELOP CAPACITY BUILDING MATERIALS AND EXPERTISE

Following the completion of the feedback and priority setting meetings last month, the team conducted a Training of Trainers (TOT) for all the Capacity Building Unit (CBU) staff (14 to 22-JAN-14) at the regional office in Kandahar. During the meeting, the staff members were taken through the training approaches, training materials and finalized the capacity building plans and schedules for the participating district and provincial entities in Hilmand, Uruzgan and Zabul provinces. The Uruzgan and Zabul teams prepared the training concept notes and plans for the DDA training, and presented their recommendations to the respective PRRD Directors, who gave their approvals.

In February, the teams will meet with the Chora, Dihrawud, Qalat, Shahjoy, Tarnak Wa Jaldak and Tirin Kot DDA Executive Committees to present the training plans for approval before implementation.

Similarly, they will present the DGO training plans to the provincial Sector Services Directors and subsequently meet with the respective DGs to obtain approval of the training plans and agree upon dates.

The CBU continued reviewing and finalizing the training materials (modules/presentations trainer's manuals and handouts) for the scheduled trainings for the DEs and PEs. The materials were adapted from the standard NABDP and Afghanistan's Civil Service Commission (ACSC) curricula.

The team met with the MRRD's Community Led Development Department (CLDD) officials on 22-JAN-2014 at the MRRD compound in Kabul and reviewed and finalized the training materials (handouts and presentations) and logistical arrangements for the District Social Workers (DSWs) induction training scheduled for 01 to 05-FEB-14.

The team met (27-JAN-14) with the Arghandab District Governor and discussed the possible post-training follow-up such as on-the-job training support. The main objective is to assist the DGO to practically apply the ideas learned from the formal training courses that were conducted from September to December, 2013. The DG approved the plan and it was agreed that initiative will start from 9-FEB-2014. A similar meeting will be held with the Daman District Governor in the month of February to plan on-the-job and follow up support for Daman DGO staff.

The following internal training activities were conducted this month.

Internal Training Events This Month

| Title of Training Event | Dates | Location | Participants M/F/Total | Type of Participants |
|--|-----------------|------------------------------|---------------------------|---|
| Governance and Stability Community Forums Training of Trainers (TOT) (continued from 21-DEC-13) | 01-JAN-14 | Regional Office, Kandahar | 22/6/28 | SIKA Staff |
| Training for Security Guards | 01-JAN-14 | Regional Office, Kandahar | 6/0/6 | SIKA Staff |
| Security – Travel Security Training | 05-JAN-14 | Daman Office | 12/0/12 | SIKA Staff |
| Security - Body Search Training | 07-JAN-14 | Regional Office, Kandahar | 0/2/2 | SIKA Staff |
| Communication and Outreach Training of Trainers (TOT) | 19 to 20-JAN-14 | Regional Office, Kandahar | 2/3/5 | SIKA Staff |
| Security – Travel Security Training | 28-JAN-14 | Regional Office, Kandahar | 18/0/18 | SIKA Staff |
| Security Training | 04 to 05-JAN-14 | Regional Office, Kandahar | 3/0/3 | SIKA Staff |
| Training of Trainers for Security Staff | 01-JAN-14 | Regional Office, Kandahar | 7/0/7 | SIKA Staff |
| Access to GIROA Services Training of Trainers | 27 to 29-JAN-14 | Regional Office, Kandahar | 5/6/11 | SIKA Staff |
| Capacity Building Unit Training of Trainers | 14 to 22-JAN-14 | Regional Office, Kandahar | 4/1/5 | SIKA Staff from Zabul, Hilmand, Uruzgan |

| Title of Training Event | Dates | Location | Participants M/F/Total | Type of Participants |
|--|-----------------|---------------------------|------------------------|----------------------|
| Grants and Technical (IR4) Staff Orientation and Program Induction | 20 to 22-JAN-14 | Kabul Office | 5/0/5 | SIKA Staff |
| ICT- OneSource Training | 12 to 14-JAN-14 | Hilmand Office | 19/0/19 | SIKA Staff |
| ICT- OneSource Training | 20 to 21-JAN-14 | Regional Office, Kandahar | 10/4/14 | SIKA Staff |

ACTIVITY 5.3 DELIVER TRAINING AND OTHER CAPACITY BUILDING SUPPORT

The training program for PRRD/Kandahar and selected provincial line directorates' staff that was initially scheduled to start on 19-JAN-13 was postponed owing to scheduling conflicts and disagreement over whether or not to pay transport allowance to the participants. It was decided not to pay transport allowance to any participant since they are all working near to the training site. It was agreed (28-JAN-14) with the PRRD Director that the training will start on dates to be confirmed in February.

Training materials and logistical arrangements were finalized for the upcoming regional District Social Workers (DSW) induction training program that will be jointly conducted by the MRRD's Community Led Development Department (CLDD) and the Program (01 to 05-FEB-14) at the Inter-Continental Hotel in Kandahar City.

ACTIVITY 5.4 EVALUATE RESULTS FOR CONTINUOUS IMPROVEMENT

The team will continue to carry out both pre- and post-training evaluations for all the training to be conducted for PEs and DEs in Uruzgan, Zabul and Kandahar provinces and captured useful information and feedback for future trainings. The comments, recommendations and lessons learned from the trainings will be useful in making the necessary changes in terms of content, format, and structure before future delivery.

ACTIVITY 5.5 IMPLEMENT GENDER PILOT ACTIVITIES

The team promoted gender mainstreaming concepts into the training curricula using the MRRD manual and started preparations for to conduct capacity assessments for the four pilot DDA Women's Advisory Committees (WAC).

ADDITIONAL RESULTS: M&E CONSIDERATIONS

The main focus of the M&E Unit this month was to gather, validate and verify all program information from the IR teams and CBU for reporting through the USAID Afghan Info and TraiNet databases, and for the Quarterly Report. All information was cross checked with the original documentation received from the District Offices in five Provinces, and entered into the M&E database. The implementing departments are still struggling to meet monthly reporting deadlines, which complicates timely reporting and in particular verifying the reporting period in which each activity occurred.

The baseline perception indicators were finalized this month for nine districts, as reported in the Quarterly Report. The calculations used for the perception indicators were revised, and new formulae adopted to match the MISTI analyses. Because the perception-based indicators are measured as the percentage change in perceptions *over a one-year period* the only districts which have sufficient data yet for the analysis are Daman and Arghandab (Kandahar). The other Year 1 results will be calculated as Waves 3 and 4 of MISTI data are received later this year. For additional discussion of the indicators and the perception survey activities please refer to the Quarterly Report for October to December, 2013.

Reports for qualitative surveys in the four provinces were drafted and are expected to be finalized and presented in February.

M&E staff members in the field continued to assist the other teams to register participants at the Community Forums and other training events. As the Forums started in Kang and Zaranj districts it was found that the names of invited participants did not match the names provided by NABDP/NSP, which caused confusion and delayed the start of the Forums in Kang. Some of those who expect to participate are not officially registered as CDC or DDA members, but they claim the originally elected members have retired from their posts and passed on their responsibilities. The validation of DDA and CDC members can only be done by PRRD (through NABDP and NSP).

The team also continued to observe training events and conduct post-training interviews to assess effectiveness and identify problems that can be corrected in future events. During January the following numbers of observations and interviews were conducted:

- Community Forums: Nad Ali (13 observations/9 interviews); Nahri Sarraj (13/12); Dihrawud (9/14); Zaranj (18/15); Kang (8/12); and Arghandab WAC (5/6)
- Access to GIRoA Services Workshops: Garmser (13 pre-event interviews, 13 post-event interviews)

The M&E Gender Officer found it challenging to monitor and gather feedback from the Community Forums for Women's Advisory Committees (WAC). Focus group discussions in Arghandab, Tirin Kot and Qalat were not very productive perhaps owing to lack of sophistication on the part of the facilitator and the participants. Women are also reluctant to participate in the discussions. The M&E Unit will re-design its questions and approach, will conduct training for M&E officers next month, and will make a second attempt to sample the opinions of women.

M&E officers continued to conduct or join site visits to monitor grant projects in Daman (9 visits) and Arghandab (20 visits). A significant majority of site visits included at least one DDA member. For the completed grants, it was reported the overall quality was good, but a few minor issues about the grants in Arghandab district were reported; for example: the project sign board for one culvert of grant number (SSKDAG029) was damaged, and no signs were found in two locations (reported to the Grants team).

ADDITIONAL RESULTS: GENDER CONSIDERATIONS

It was reported that a number of women resigned from the Qalat DDA Women's Advisory Committee and are no longer interested in participating in the Program's activities. This issue has been reported to NABDP/Qalat, who confirmed that they would elect replacement WAC members and would submit the official list to SIKA South/Qalat.

ANNEX A: PROJECT PIPELINE

| Project No. | Cluster | Grantee/ CDC Rep | Project Name | Date Submitted to COR | COR Review Status | Date COR Approved | Date ERF Approved | Date VSU Approved | Grant Award Date | Project Status | Completion Percentage |
|-------------|--------------|---------------------|---|-----------------------------|-------------------------|----------------------|----------------------|----------------------|------------------------|-------------------|--------------------------|
| SSHMB0145 | Babaji | | Construction of water gates | | | | | | | | |
| SSHMB0146 | Babaji | | Culvert Construction | | | | | | | | |
| SSHMB0147 | Babaji | | Vocational training for Youth | | | | | | | | |
| SSHMB0148 | Char bagh | | Vocational training for Women midwives | | | | | | | | |
| SSHMB0149 | Char bagh | | Construction of water gates | | | | | | | | |
| SSHMB0150 | Char bagh | | Hand Pumps Repair | | | | | | | | |
| SSHMB0151 | Fasli Babaji | | Hand Pumps Repair | | | | | | | | |
| SSHMB0152 | Fasli Babaji | | Culvert Construction | | | | | | | | |
| SSHMB0153 | Fasli Babaji | | Construction of water gates | | | | | | | | |
| SSHMB0154 | Basharan | | Vocational training for Youth | | | | | | | | |
| SSHMB0155 | Basharan | | Vocational training for Women midwives | | | | | | | | |

| Project No. | Cluster | Grantee/ CDC Rep | Project Name | Date Submitted to COR | COR Review Status | Date COR Approved | Date ERF Approved | Date VSU Approved | Grant Award Date | Project Status | Completion Percentage |
|-------------|--------------------|---------------------|-------------------------------------|-----------------------------|-------------------------|----------------------|----------------------|----------------------|------------------------|-------------------|--------------------------|
| SSHMBO156 | Basharan | | Construction of protection wall | | | | | | | | |
| SSHMBO157 | Sarwari | | Construction of water gates | | | | | | | | |
| SSHMBO158 | Sarwari | | Hand Pumps Repair | | | | | | | | |
| SSHMBO159 | Sarwari | | Vocational training for Youth | | | | | | | | |
| SSHMBO160 | Mamoor Abdullah | | Hand Pumps Repair | | | | | | | | |
| SSHMBO161 | Mamoor Abdullah | | Construction of water gates | | | | | | | | |
| SSHMBO162 | Mamoor Abdullah | | Vocational training for Youth | | | | | | | | |
| SSHMBO163 | Bolan | | Rehabilitation of Road | | | | | | | | |
| SSHMBO164 | Bolan | | Construction of protection wall | | | | | | | | |
| SSHMBO165 | Bolan | | Construction of water gates | | | | | | | | |
| SSHMBO166 | Radar | | Hand Pumps Repair | | | | | | | | |
| SSHMBO167 | Radar | | Vocational training for Youth | | | | | | | | |
| SSHMBO168 | Radar | | Construction of water gates | | | | | | | | |
| SSHMBO169 | Qulfak | | Construction of protection wall | | | | | | | | |

| Project No. | Cluster | Grantee/ CDC Rep | Project Name | Date Submitted to COR | COR Review Status | Date COR Approved | Date ERF Approved | Date VSU Approved | Grant Award Date | Project Status | Completion Percentage |
|------------------|------------------------|---------------------|--|-----------------------------|-------------------------|----------------------|----------------------|----------------------|------------------------|-------------------|--------------------------|
| SSHMBO170 | Qulfak | | Construction of water gates | | | | | | | | |
| SSHMBO171 | Qulfak | | Hand Pumps Repair | | | | | | | | |
| SSHMBO172 | Nisar Ahmad Khan | | Construction of protection wall | | | | | | | | |
| SSHMBO173 | Nisar Ahmad Khan | | Vocational training for Women midwives | | | | | | | | |
| SSHMBO174 | Nisar Ahmad Khan | | Hand Pumps Repair | | | | | | | | |
| SSHMBO175 | Kariz | | Construction of protection wall | | | | | | | | |
| SSHMBO176 | Kariz | | Construction of Gabion | | | | | | | | |
| SSHMBO177 | Kariz | | Construction of water gates | | | | | | | | |
| SSHMBO178 | Kochni Kariz | | Construction of water gates | | | | | | | | |
| SSHMBO179 | DDA | | Vocational Training for women beauty parlor | | | | | | | | |
| SSHMBO180 | Kochni Kariz | | Culvert Construction | | | | | | | | |
| SSHMBO181 | Qalai Bost | | Rehabilitation of Road | | | | | | | | |
| SSHMBO182 | Qalai Bost | | Vocational training for | | | | | | | | |

| Project No. | Cluster | Grantee/ CDC Rep | Project Name | Date Submitted to COR | COR Review Status | Date COR Approved | Date ERF Approved | Date VSU Approved | Grant Award Date | Project Status | Completion Percentage |
|------------------|-------------------|---------------------|---|-----------------------------|-------------------------|----------------------|----------------------|----------------------|------------------------|-------------------|--------------------------|
| | | | Youth | | | | | | | | |
| SSHMBO183 | Qalai Bost | | Culvert Construction | | | | | | | | |
| SSHMBO184 | Bost | | Construction of water gates | | | | | | | | |
| SSHMBO185 | Bost | | Culvert Construction | | | | | | | | |
| SSHMBO186 | Bost | | Construction of protection wall | | | | | | | | |
| SSHMBO187 | Lashkari Bazar | | Construction of water gates | | | | | | | | |
| SSHMBO188 | Lashkari Bazar | | Vocational training for Youth | | | | | | | | |
| SSHMBO189 | Lashkari Bazar | | Hand Pumps Repair | | | | | | | | |
| SSHMBO190 | Wali Karam | | Vocational training for Youth | | | | | | | | |
| SSHMBO191 | Wali Karam | | Hand Pumps Repair | | | | | | | | |
| SSHMBO192 | Wali Karam | | Culvert Construction | | | | | | | | |
| SSHMBO350 | Basharan | | Construction water gates | | | | | | | | |
| SSHMBO351 | DDA | | Vocational Training for women: Hand Craft Training | | | | | | | | |
| SSHMBO352 | DDA | | Embroidery, Beads weaving | | | | | | | | |

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|------------------|-------------------|---------------------|--|-----------------------------|-------------------------|----------------------|----------------------|----------------------|------------------------|-------------------|--------------------------|
| | | | and Midwifery | | | | | | | | |
| SSHMGA211 | Abdul Ghani | | construction School Boundary wall | | | | | | | | |
| SSHMGA212 | Abdul Ghani | | Construction of protection wall (gabion) | | | | | | | | |
| SSHMGA213 | Abdul Ghani | | Rehabilitation of 6.26 Km Road | | | | | | | | |
| SSHMGA214 | M Asif | | Rehabilitation of 6 Km Road | | | | | | | | |
| SSHMGA224 | Haji shah khan | | Construction of Culverts | | | | | | | | |
| SSHMGA225 | Haji shah khan | | Construction of (1.5Km) Road | | | | | | | | |
| SSHMGA226 | Haji shah khan | | Construction of Water Gates | | | | | | | | |
| SSHMGA227 | Abdul Satar | | Construction of (15) water gates | | | | | | | | |
| SSHMGA228 | Abdul Satar | | Construction of Retaining Wall | | | | | | | | |
| SSHMGA229 | Abdul Satar | | Construction of Box Culverts | | | | | | | | |
| SSHMGA242 | Haji zikerya | | Rehabilitation of Road | | | | | | | | |
| SSHMGA243 | Haji zikerya | | Construction of water Gates | | | | | | | | |
| SSHMGA244 | Haji zikerya | | Culverts Construction | | | | | | | | |
| SSHMGA245 | Mohammad Asif | | Construction 15 box Culverts | | | | | | | | |

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| | | | and 15 RCC pipe Culverts` | | | | | | | | |
| SSHMGA246 | Mohammad Asif | | Construction of (77) Iron Water Gates 70x70cm | | | | | | | | |
| SSHMGA250 | Haji Asadullah cluster | | Construction of water Gates | | | | | | | | |
| SSHMGA251 | Haji Asadullah cluster | | Construction of Culverts | | | | | | | | |
| SSHMGA252 | Haji Asadullah cluster | | Construction of (1094M) Road | | | | | | | | |
| SSHMGA281 | Emaduddin Agha(7) | | Rehabilitation of Road | | | | | | | | |
| SSHMGA282 | Emaduddin Agha(7) | | Construction of Water gates | | | | | | | | |
| SSHMGA283 | Emaduddin Agha(7) | | Construction of Box Culverts | | | | | | | | |
| SSHMGA284 | Haji Khuday Rahim(8) | | Rehabilitation of Road | | | | | | | | |
| SSHMGA285 | Haji Khuday Rahim(8) | | Construction of Box Culverts | | | | | | | | |
| SSHMGA286 | Haji Khuday Rahim(8) | | Construction of Water Gates | | | | | | | | |
| SSHMGA287 | Haji Tooryalai (9) | | Rehabilitation of Road | | | | | | | | |
| SSHMGA288 | Haji Tooryalai (9) | | Construction of Water gates | | | | | | | | |

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|------------------|---------------------------|---------------------|-----------------------------------|-----------------------------|-------------------------|----------------------|----------------------|----------------------|------------------------|-------------------|--------------------------|
| SSHMGA289 | Haji Tooryalai (9) | | Construction of Box Culverts | | | | | | | | |
| SSHMGA293 | Haji Abdul Samad(11) | | Construction of Water Gates | | | | | | | | |
| SSHMGA294 | Haji Abdul Samad(11) | | Construction of Box Culverts | | | | | | | | |
| SSHMGA295 | Haji Abdul Samad(11) | | Rehabilitation of Road | | | | | | | | |
| SSHMGA296 | Haji Shah Jahan(12) | | Construction of Water Gates | | | | | | | | |
| SSHMGA297 | Haji Shah Jahan(12) | | Construction of Box Culverts | | | | | | | | |
| SSHMGA298 | Haji Shah Jahan (12) | | Rehabilitation of Road | | | | | | | | |
| SSHMNA354 | Sayed Mohammad (01) | | Construction of Water Gates | | | | | | | | |
| SSHMNA355 | Sayed Mohammad (01) | | Construction of Culverts | | | | | | | | |
| SSHMNA356 | Mohammad Ali (02) | | Construction of Water Gates | | | | | | | | |
| SSHMNA357 | Mohammad Ali (02) | | Construction of Culverts | | | | | | | | |
| SSHMNA358 | Mohammad Ali (02) | | Construction of Retaining wall | | | | | | | | |
| SSHMNA359 | Meher Dil Zakiri (03) | | Construction of Water Gates | | | | | | | | |
| SSHMNA360 | Meher Dil Zakiri (03) | | Construction of Culverts | | | | | | | | |

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|------------------|-----------------------------|---------------------------|---|-----------------------------|-------------------------|----------------------|----------------------|----------------------|------------------------|-----------------------------|--------------------------|
| SSHMNA361 | Meher Dil Zakiri (03) | | Rehabilitation of Roads | | | | | | | | |
| SSKDAG018 | Nagahan | Ghondai Nagahan CDC | Construction of water dividers and intake gates | 28-Jan-14 | Approved | 29-Jan-14 | | 27-Nov-13 | | Approved by COR | |
| SSKDAG019 | Nagahan | Ghondai Nagahan CDC | Construction of Culverts | 14-Jan-14 | Approved | | 18-Jan-14 | 27-Nov-13 | | Approved by COR | |
| SSKDAG020 | Nagahan | Ghondai Nagahan CDC | Construction of Long Retaining Wall | 29-Oct-13 | Approved | 29-Oct-13 | 31-Oct-13 | 27-Nov-13 | | Approved by COR | |
| SSKDAG021 | Nahriroza | Nahriroza CDC | Repair of Water Reservoirs | 23-Nov-13 | Approved | 23-Nov-13 | 11-Dec-13 | 16-Nov-13 | 7-Dec-13 | Closed | 100% |
| SSKDAG022 | Nahriroza | Nahriroza CDC | Improvement of Irrigation Canals | 01-Dec-13 | Approved | 1-Dec-13 | 2-Dec-13 | 16-Nov-13 | 6-Jan-14 | Awarded | |
| SSKDAG023 | Charghulba | Charghulba CDC | Improvement of Irrigation System | 14-Jan-14 | Approved | 15-Jan-14 | 20-Jan-14 | | | Approved by COR | |
| SSKDAG024 | Charghulba | Charghulba CDC | Construction and Rehabilitation of Culverts | 27-Sep-13 | Approved | 28-Sep-13 | 28-Sep-13 | 4-Dec-13 | 7-Dec-13 | 2nd Disbursement made | 55% |
| SSKDAG025 | Babar (Shuyene Wasat) | Shuyene Wasat CDC | Improvement of Irrigation Canals | 27-Sep-13 | Approved | 28-Sep-13 | 29-Sep-13 | 16-Nov-13 | 6-Jan-14 | Awarded | |
| SSKDAG026 | Babar (Shuyene Wasat) | Shuyene Wasat CDC | Construction of Retaining Wall(s) | 1-Dec-13 | Approved | 1-Dec-13 | 2-Dec-13 | 16-Nov-13 | | Approved by COR | |
| SSKDAG027 | Shoynan Olya | Jazah CDC | Construction and Repairing of Siphons | 13-Nov-13 | Approved | 16-Nov-13 | 19-Nov-13 | 5-Jan-14 | 12-Jan-14 | Awarded | |

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|------------------|----------------------------|-----------------------------|---|-----------------------------|-------------------------|----------------------|----------------------|----------------------|------------------------|-----------------------------|--------------------------|
| SSKDAG028 | Shoynan Olya | Jazah CDC | Construction of Culverts | 25-Aug-13 | Approved | 26-Aug-13 | 23-Sep-13 | 12-Dec-13 | 28-Sep-13 | Closed | 100% |
| SSKDAG029 | Khuaja Mulk | Maranjan CDC | Construction of Culverts | 28-Aug-13 | Approved | 28-Aug-13 | 22-Sep-13 | 10-Nov-13 | 28-Sep-13 | Closed | 100% |
| SSKDAG030 | Khuaja Mulk | Maranjan CDC | Construction of Retaining Wall(s) | 13-Nov-13 | Approved | 16-Nov-13 | 19-Nov-13 | 10-Nov-13 | 6-Jan-14 | Awarded | |
| SSKDAG031 | Delaver Khan Kalacha | Sardeh Walya CDC | Construction of Culverts | 25-Aug-13 | Approved | 26-Aug-13 | 23-Sep-13 | 31-Dec-13 | 28-Sep-13 | Closed | 100% |
| SSKDAG032 | Sarkari Bagh | Gul Kalacha CDC | Drainage Improvement | 29-Oct-13 | Approved | 30-Oct-13 | 31-Oct-13 | 10-Nov-13 | 7-Jan-14 | Awarded | |
| SSKDAG033 | Sarkari Bagh | Gul Kalacha CDC | Construction Retaining Wall | 23-Nov-13 | Approved | 23-Nov-13 | 11-Dec-13 | 10-Nov-13 | | Approved by COR | |
| SSKDAG034 | Kshata Sukhchala | Kshata Sukhtchala CDC | Construction of Retaining Wall(s) | 23-Nov-13 | Approved | 23-Nov-13 | 11-Dec-13 | | | Approved by COR | |
| SSKDAG035 | Kshata Sukhchala | Kshata Sukhtchala CDC | Construction of Culverts | 28-Oct-13 | Approved | 29-Oct-13 | 31-Oct-13 | | 7-Dec-13 | Awarded | |
| SSKDAG036 | Hajiano Kala | Hajiano Kala CDC | Road Rehabilitation | 28-Oct-13 | Approved | 29-Oct-13 | 31-Oct-13 | 16-Nov-13 | 12-Jan-14 | Awarded | |
| SSKDAG037 | Loya Monara | Wakil Kala CDC | Construction of 6 Siphons | 15-Jan-14 | Approved | 17-Jan-14 | 18-Jan-14 | 16-Nov-13 | | Approved by COR | |
| SSKDAG038 | Loya Monara | Wakil Kala CDC | Construction of Culverts | 28-Aug-13 | Approved | 29-Oct-13 | 31-Oct-13 | 16-Nov-13 | 7-Dec-13 | 1st Disbursement made | 20% |
| SSKDAG039 | Mazra e Abass | Mazra e Abass CDC | Construction of Culverts | 25-Aug-13 | Approved | 25-Aug-13 | 23-Sep-13 | 27-Nov-13 | 28-Sep-13 | Closed | 100% |

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|------------------|--------------------|-----------------------|-------------------------------------|-----------------------------|-------------------------|----------------------|----------------------|----------------------|------------------------|--------------------|--------------------------|
| SSKDAG040 | Nawi Mazra | Nawi Mazrah CDC | Construction of Culverts | 25-Aug-13 | Approved | 25-Aug-13 | 23-Sep-13 | 16-Nov-13 | 28-Sep-13 | Closed | 100% |
| SSKDAG041 | Kuhak | Habibullah Kalacha | Construction of Retaining Wall | 28-Oct-13 | Approved | 29-Oct-13 | 31-Oct-13 | 1-Dec-13 | 7-Jan-14 | Awarded | |
| SSKDAG042 | Kuhak | Habibullah Kalacha | Construction of Culverts | 30-Nov-13 | Approved | 15-Dec-13 | 15-Dec-13 | 1-Dec-13 | | Approved by COR | |
| SSKDAG043 | Kochinay Monara | Loy Taben CDC | Improvement of Irrigation Canal | 8-Jan-14 | Approved | 8-Jan-14 | 9-Jan-14 | 16-Nov-13 | 29-Jan-14 | Awarded | |
| SSKDAG044 | Kochinay Monara | Loy Taben CDC | Irrigation Drainage | 28-Oct-13 | Approved | 29-Oct-13 | 31-Oct-13 | 16-Nov-13 | 29-Jan-14 | Awarded | |
| SSKDAG045 | Jelawur | Durahi CDC | Irrigation Drainage | 15-Dec-13 | Approved | 16-Dec-13 | 19-Dec-13 | 10-Nov-13 | 29-Jan-14 | Awarded | |
| SSKDAG046 | Jelawur | Durahi CDC | Construction of Culverts | 29-Oct-13 | Approved | 30-Oct-13 | 31-Oct-13 | 10-Nov-13 | 8-Jan-14 | Awarded | |
| SSKDAG085 | Arghandab | Arghandab DDA | Vocational Training | | Approved | 17-Jan-14 | | | | Approved by COR | |
| SSKDAG086 | Arghandab | Arghandab DDA | Vocational Training | | Approved | 17-Jan-14 | | | | Approved by COR | |
| SSKDAG239 | Mazrah Abass | | Construction Of Culvert | | | | | | | | |
| SSKDAG240 | Mazrah Abass | | Irrigation Canal Improvement | | | | | | | | |
| SSKDAG241 | Hajiano Kala | | Construction Of Retaining Wall | | | | | | | | |
| SSKDAG256 | Kohak | | Road Rehabilitation | | | | | | | | |
| SSKDAG257 | Loya Monara | | Vocational Training for Youth | | | | | | | | |

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|------------------|----------------------------|---------------------|-------------------------------------|-----------------------------|-------------------------|----------------------|----------------------|----------------------|------------------------|-------------------|--------------------------|
| SSKDAG258 | Kochinay Monara | | Construction of Culverts | | | | | | | | |
| SSKDAG259 | Jelawer | | Construction of Retaining Wall | | | | | | | | |
| SSKDAG260 | Shoynan Olya | | Construction of Retaining Wall | | | | | | | | |
| SSKDAG261 | Delawer Khan Kalacha | | Construction of Retaining Wall | | | | | | | | |
| SSKDAG262 | Mazra e Abass | | Vocational Training for Youth | | | | | | | | |
| SSKDAG263 | Hajiano Kala | | Drainage Improvement | | | | | | | | |
| SSKDAG264 | Delawer Khan Kalacha | | Construction of Retaining Wall | | | | | | | | |
| SSKDAG265 | Nawi Mazrah | | Irrigation Canal Improvement | | | | | | | | |
| SSKDAG266 | Nawi Mazrah | | Construction of Retaining Wall | | | | | | | | |
| SSKDAG308 | Shuyin Walya | Jazah CDC | Construction of Retaining Wall | | | | | | | | |

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| SSKDAG309 | Hajiano Kala | | Drainage Improvement | | | | | | | | |
| SSKDAG310 | Kochinay Monarah | | Construction of Culverts | | | | | | | | |
| SSKDAG311 | jelawor | | Construction of Retaining Wall | | | | | | | | |
| SSKDDM001 | Naranj | Mand Hisar CDC | Rehabilitation of Road | 28-Aug-13 | Approved | 28-Aug-13 | 29-Sep-13 | | | Approved by COR | |
| SSKDDM002 | Tawheed | Ghra Kalai CDC | Construction of Gabion | 27-Sep-13 | Approved | 27-Sep-13 | 28-Sep-13 | 10-Nov-13 | 23-Nov-13 | Closed | 100% |
| SSKDDM003 | Fitrat | Shorandam CDC | Construction of Retaining Wall | 27-Sep-13 | Approved | 27-Sep-13 | 28-Sep-13 | 17-Nov-13 | | Approved by COR | |
| SSKDDM004 | Yawalai | Karim Karez | Construction of Protection Wall | 27-Sep-13 | Approved | 27-Sep-13 | 28-Sep-13 | 17-Nov-13 | 27-Nov-13 | Awarded - Implementation postponed | |
| SSKDDM005 | Etefaq | Haji Lalai Kalai CDC | Construction of Culverts | 27-Sep-13 | Approved | 27-Sep-13 | 28-Sep-13 | | | Approved by COR | |
| SSKDDM006 | Ensaf | Nawai Deh CDC | Improvement of water supply network | 30-Nov-13 | Approved | 11-Dec-13 | 15-Dec-13 | 10-Nov-13 | | Approved by COR | |
| SSKDDM007 | Maiwand | Sra Kala CDC | Construction of Retaining Wall(s) | 27-Sep-13 | Approved | 27-Sep-13 | 28-Sep-13 | | | Approved by COR | |
| SSKDDM008 | Etihad | Dwaham Khushab | Rehabilitation of Canal Intakes | 29-Sep-13 | Approved | 29-Sep-13 | 29-Sep-13 | 10-Nov-13 | 23-Nov-13 | Awarded - Implementation | |

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| | | CDC | | | | | | | | postponed | |
| SSKDDM009 | Etihad | Momand CDC | Rehabilitation of Canal Intake | 13-Nov-13 | Approved | 16-Nov-13 | 19-Nov-13 | 10-Nov-13 | | Approved by COR | |
| SSKDDM010 | Almas | Manda Kalai CDC | Rehabilitation of Canal Intake | 28-Oct-13 | Approved | 31-Oct-13 | 2-Nov-13 | 10-Nov-13 | 23-Nov-13 | Awarded - Implementation postponed | |
| SSKDDM011 | Aino | Sahibzada Kalache CDC | Construction of Culverts | 27-Sep-13 | Approved | 28-Sep-13 | 29-Sep-13 | 17-Nov-13 | 27-Nov-13 | 2nd Disbursement made | 55% |
| SSKDDM012 | Naikmargha | Semalzi CDC | Construction of Gabion | 06-Oct-13 | Approved | 6-Oct-13 | 5-Oct-13 | 10-Nov-13 | 23-Nov-13 | Awarded - Implementation postponed | |
| SSKDDM013 | Khpalwak | Azam Kala CDC | Rehabilitation of Retaining Wall | 29-Oct-13 | Approved | 31-Oct-13 | 2-Nov-13 | | | Approved by COR | |
| SSKDDM014 | Khaibar | Charband CDC | Graveling of Road | 29-Oct-13 | Approved | 30-Oct-13 | 31-Oct-13 | 10-Nov-13 | 23-Nov-13 | Closed | 100% |
| SSKDDM015 | Naranj | Mand Hisar CDC | Culverts Construction | 13-Nov-13 | Approved | 16-Nov-13 | 19-Nov-13 | | | Approved by COR | |
| SSKDDM016 | Etihad | Dwaham Khoshab CDC | Rehabilitation of 3 schools | 01-Dec-13 | Approved | 1-Dec-13 | 11-Dec-13 | 10-Nov-13 | 18-Jan-14 | Awarded | |
| SSKDDM017 | Aino | Sahibzada Kalacha CDC | Construction of retaining wall | 13-Nov-13 | Approved | 16-Nov-13 | 19-Nov-13 | 17-Nov-13 | 18-Jan-14 | Awarded | |
| SSKDDM047 | Daman | DDA | Vocational training - Motorcycles | 15-Jan-14 | Approved | 16-Jan-14 | 18-Jan-14 | 31-Dec-13 | | Approved by COR | |
| SSKDDM048 | Daman | DDA | Vocational training - Plumbing | 15-Jan-14 | Approved | 17-Jan-14 | 18-Jan-14 | 31-Dec-13 | | Approved by COR | |
| SSKDDM264 | Naranj | | Construction of | | | | | | | | |

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|------------------|------------|---------------------|--|-----------------------------|-------------------------|----------------------|----------------------|----------------------|------------------------|-------------------|--------------------------|
| | | | Gabion Wall | | | | | | | | |
| SSKDDM265 | Tawheed | | Vocational Training for Men | | | | | | | | |
| SSKDDM266 | Fitrat | | Vocational Training for Men | | | | | | | | |
| SSKDDM267 | Yawalai | | Vocational Training for Men | | | | | | | | |
| SSKDDM268 | Yawalai | | Construction of Retaining Wall | | | | | | | | |
| SSKDDM269 | Etefaq | | Construction of Retaining Wall | | | | | | | | |
| SSKDDM270 | Etefaq | | Rehabilitation of Roads | | | | | | | | |
| SSKDDM271 | Ensaf | | Construction of Culverts | | | | | | | | |
| SSKDDM272 | Nasrat | | Construction of Retaining Wall | | | | | | | | |
| SSKDDM273 | Almas | | Construction of Canal Retaining Wall | | | | | | | | |
| SSKDDM274 | Aino | | Construction of Protection Wall | | | | | | | | |
| SSKDDM275 | Naikmargha | | Vocational Training for Youth | | | | | | | | |
| SSKDDM276 | Naikmargha | | Construction of Small Aqua Ducts | | | | | | | | |

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| SSKDDM277 | Khpalwak | | Construction of Protection Wall | | | | | | | | |
| SSKDDM278 | Khpalwak | | Rehabilitation of Canal | | | | | | | | |
| SSKDDM279 | Khaibar | | Construction of Retaining Wall | | | | | | | | |
| SSKDDM280 | Khaibar | | Construction of Culverts | | | | | | | | |
| SSUZCH097 | Gulzar | | Stream Rehabilitation | | | | | | | | |
| SSUZCH098 | Gulzar | | Construction of Protection Wall | | | | | | | | |
| SSUZCH099 | Gulzar | | Check Dam | | | | | | | | |
| SSUZCH100 | Markaz | | Stream Rehabilitation | | | | | | | | |
| SSUZCH101 | Markaz | | Construction of Protection Wall | | | | | | | | |
| SSUZCH102 | Markaz | | Road Graveling | | | | | | | | |
| SSUZCH196 | Ashazai | | Construction of Protection Wall | | | | | | | | |
| SSUZCH197 | Ashazai | | Canal Rehabilita tion | | | | | | | | |
| SSUZCH198 | Ashazai | | Repairing of Hand pumps | | | | | | | | |
| SSUZCH199 | Khaar Nika | | Construction of Culverts | | | | | | | | |
| SSUZCH200 | Konj | | Rehabilitation of Canal Intakes | | | | | | | | |

| Project No. | Cluster | Grantee/ CDC Rep | Project Name | Date Submitted to COR | COR Review Status | Date COR Approved | Date ERF Approved | Date VSU Approved | Grant Award Date | Project Status | Completion Percentage |
|------------------|------------------------------|---------------------|---------------------------------------|-----------------------------|-------------------------|----------------------|----------------------|----------------------|------------------------|-------------------|--------------------------|
| SSUZCH201 | Khaar Nika | | Construction of Protection Wall | | | | | | | | |
| SSUZCH202 | Kotal | | Construction of Check Dam | | | | | | | | |
| SSUZCH203 | Kotal | | Construction of culverts | | | | | | | | |
| SSUZCH204 | Kotal | | Construction of Protection Wall | | | | | | | | |
| SSUZCH205 | Qale | | Rehabilitation of Streams | | | | | | | | |
| SSUZCH206 | Qale | | Construction of Protection Wall | | | | | | | | |
| SSUZCH207 | Qale | | Construction of Culverts | | | | | | | | |
| SSUZCH215 | Sarab Siasang Zarzigai | | Canal Rehabilita tion | | | | | | | | |
| SSUZCH216 | Sarab Siasang Zarzigai | | Construction of Protection Wall | | | | | | | | |
| SSUZCH217 | Sarab Siasang Zarzigai | | Rehabilitation of hands pumps | | | | | | | | |
| SSUZCH218 | Sarab | | Canal Rehabilita tion | | | | | | | | |
| SSUZCH219 | Sarab | | Construction of Culverts | | | | | | | | |
| SSUZCH220 | Sarab | | Construction of Protection | | | | | | | | |

| Project No. | Cluster | Grantee/ CDC Rep | Project Name | Date Submitted to COR | COR Review Status | Date COR Approved | Date ERF Approved | Date VSU Approved | Grant Award Date | Project Status | Completion Percentage |
|------------------|---|---------------------|--|-----------------------------|-------------------------|----------------------|----------------------|----------------------|------------------------|-------------------|--------------------------|
| | | | Wall | | | | | | | | |
| SSUZCH247 | Shanawda Noorai Monighar Kamisan | | Construction of Culverts | | | | | | | | |
| SSUZCH248 | Shanawda Noorai Monighar Kamisan | | Constriction of Water Reservoirs | | | | | | | | |
| SSUZCH249 | Shanawda Noorai Monighar Kamisan | | Construction of Protection Wall | | | | | | | | |
| SSUZCH299 | Khwaja Khadir Fazal Karam | | Protection wall | | | | | | | | |
| SSUZCH300 | Khwaja Khadir Fazal Karam | | Canal rehabilitation | | | | | | | | |
| SSUZCH301 | Khwaja Khadir Fazal Karam | | Constriction of culverts | | | | | | | | |
| SSUZCH302 | Khwaja khadir Nik Mohammd | | Canal Rehabilitation | | | | | | | | |
| SSUZCH303 | Khwaja khadir Nik Mohammd | | Protection wall | | | | | | | | |
| SSUZCH304 | Khwaja khadir Nik Mohammd | | Siphon | | | | | | | | |
| SSUZCH305 | Khwaja | | Canal | | | | | | | | |

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| | khadir Kam al Cluster | | Rehabilitation | | | | | | | | |
| SSUZCH306 | Khwaja khadir Kam al Cluster | | Protection wall | | | | | | | | |
| SSUZCH307 | Khwaja khadir Kam al Cluster | | Constriction of culverts | | | | | | | | |
| SSUZCH314 | Shanawda Noorai Monighar Kamisan | | Construction of Protection Wall | | | | | | | | |
| SSUZDI318 | Shahre Now, Cluster 01 | | Graveling of Rural Access Road | | | | | | | | |
| SSUZDI319 | Shahre Now, Cluster 01 | | Construction of Protection Wall | | | | | | | | |
| SSUZDI320 | Shahre Now, Cluster 01 | | Construction of culverts | | | | | | | | |
| SSUZDI321 | Landiana, Cluster 02 | | Construction of Protection Wall | | | | | | | | |
| SSUZDI322 | Landiana, Cluster 02 | | Canal Rehabilitation | | | | | | | | |
| SSUZDI323 | Landiana, Cluster 02 | | Graveling of Rural Access Road | | | | | | | | |
| SSUZDI324 | Lablan, Cluster 03 | | Graveling of Rural Access Road | | | | | | | | |
| SSUZDI325 | Lablan, | | Construction of | | | | | | | | |

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| | Cluster 03 | | Protection Wall | | | | | | | | |
| SSUZDI326 | Lablan, Cluster 03 | | Construction of culverts | | | | | | | | |
| SSUZDI327 | Miandow, Cluster 04 | | Construction of culverts | | | | | | | | |
| SSUZDI328 | Miandow, Cluster 04 | | Graveling of Rural Access Road | | | | | | | | |
| SSUZDI329 | Miandow, Cluster 05 | | Construction of Protection Wall | | | | | | | | |
| SSUZDI330 | Imranzai, Cluster 05 | | Construction of Protection Wall | | | | | | | | |
| SSUZDI331 | Imranzai, Cluster 05 | | Construction of culverts | | | | | | | | |
| SSUZDI332 | Imranzai, Cluster 05 | | Vocational Training | | | | | | | | |
| SSUZDI333 | Joyenow, Cluster 06 | | Construction of Protection Wall | | | | | | | | |
| SSUZDI334 | Joyenow, Cluster 06 | | Construction of culverts | | | | | | | | |
| SSUZDI335 | Joyenow, Cluster 06 | | Vocational Training | | | | | | | | |
| SSUZDI338 | Sagzai, Cluster 09 | | Graveling of Rural Access Road | | | | | | | | |
| SSUZDI339 | Sagzai, Cluster 09 | | Construction of Protection Wall | | | | | | | | |
| SSUZDI340 | Sagzai, Cluster 09 | | Rehabilitation of canal | | | | | | | | |

| Project No. | Cluster | Grantee/ CDC Rep | Project Name | Date Submitted to COR | COR Review Status | Date COR Approved | Date ERF Approved | Date VSU Approved | Grant Award Date | Project Status | Completion Percentage |
|------------------|-----------------------|---------------------|---|-----------------------------|-------------------------|----------------------|----------------------|----------------------|------------------------|-------------------|--------------------------|
| SSUZDI341 | Dehzak, Cluster 10 | | Rehabilitation of canal | | | | | | | | |
| SSUZDI342 | Dehzak, Cluster 10 | | Construction of Siphon | | | | | | | | |
| SSUZDI343 | Dehzak, Cluster 10 | | Construction of Protection Wall | | | | | | | | |
| SSUZDI344 | Potaye, Cluster 07 | | Graveling of Rural Access Road | | | | | | | | |
| SSUZDI345 | Potaye, Cluster 07 | | Vocational Training | | | | | | | | |
| SSUZDI346 | Potaye, Cluster 07 | | Construction of culverts | | | | | | | | |
| SSUZDI347 | Chato, Cluster 08 | | Construction of Protection Wall | | | | | | | | |
| SSUZDI348 | Chato, Cluster 08 | | Construction of culverts | | | | | | | | |
| SSUZDI349 | Chato, Cluster 08 | | Graveling of Rural Access Road | | | | | | | | |
| SSUZTK049 | Talanai | | Construction of Protection Wall | | | | | | | | |
| SSUZTK050 | Talanai | | Construction of Culverts and Road | | | | | | | | |
| SSUZTK051 | Talanai | | Rehabilitation of Streams | | | | | | | | |
| SSUZTK053 | Daiyak | | Construction of Protection Wall | | | | | | | | |
| SSUZTK054 | Daiyak | | Construction of | | | | | | | | |

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|------------------|---------------|---------------------|---|-----------------------------|-------------------------|----------------------|----------------------|----------------------|------------------------|-------------------|--------------------------|
| | | | Culverts and Rehabilitation of Road | | | | | | | | |
| SSUZTK055 | Daiyak | | Streams Rehabilitation | | | | | | | | |
| SSUZTK056 | Mosazai | | Construction of Protection Wall | | | | | | | | |
| SSUZTK057 | Mosazai | | Construction of culverts | | | | | | | | |
| SSUZTK058 | Mosazai | | Graveling of Rural Access Road | | | | | | | | |
| SSUZTK059 | Abarda | | Construction of Protection Wall | | | | | | | | |
| SSUZTK060 | Abarda | | Streams Rehabilitation | | | | | | | | |
| SSUZTK061 | Abarda | | Construction of culverts | | | | | | | | |
| SSUZTK082 | Sad murda | | Construction of Protection Wall | | | | | | | | |
| SSUZTK083 | Sad murda | | Construction of Irrigation Infrastructure | | | | | | | | |
| SSUZTK084 | Sad murda | | Construction of Culverts | | | | | | | | |
| SSUZTK094 | Charma Gar | | Construction of Protection Wall | | | | | | | | |
| SSUZTK095 | Charma Gar | | Stream Rehabilitation | | | | | | | | |
| SSUZTK096 | Charma | | Construction | | | | | | | | |

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| | Gar | | of Culverts | | | | | | | | |
| SSUZTK193 | Sarshakhlay | | Construction of Protection Wall | | | | | | | | |
| SSUZTK194 | Sarshakhlay | | Construction of culverts | | | | | | | | |
| SSUZTK195 | Sarshakhlay | | Vocational Training Center | | | | | | | | |
| SSUZTK208 | Chashma-e- Mehran | | Construction of Irrigation infrastructure System | | | | | | | | |
| SSUZTK209 | Chashma-e- Mehran | | Construction of Protection Wall | | | | | | | | |
| SSUZTK210 | Chashma-e- Mehran | | Road Graveling and Construction of Culverts | | | | | | | | |
| SSUZTK221 | Khanan Sorkh Morghab | | Graveling of Rural Access Road | | | | | | | | |
| SSUZTK222 | Khanan Sorkh Morghab | | Construction of Protection Wall | | | | | | | | |
| SSUZTK223 | Khanan Sorkh Morghab | | Rehabilitation of Streams | | | | | | | | |
| SSUZTK253 | Sarshakhlay cluster | | Construction of Check Dam | | | | | | | | |
| SSUZTK254 | Bulagh | | Rehabilitation of Rural Access | | | | | | | | |

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| | | | Road | | | | | | | | |
| SSUZTK255 | Bulagh | | Construction of Protection Wall | | | | | | | | |
| SSUZTK312 | Bulagh | | Construction of Water Reservoirs | | | | | | | | |
| SSUZTK313 | Sarshakhlay | | Provision of Vocational Training for youth | | | | | | | | |
| SSUZTK315 | Women Advisory Community (WAC) | | literacy courses of English language, mathematics and Physics | | | | | | | | |
| SSUZTK316 | Women Advisory Community (WAC) | | Provision of Vocational Training of Cookery for Women | | | | | | | | |
| SSUZTK317 | Women Advisory Community (WAC) | | Provision of Vocational Training of Tailoring for Women | | | | | | | | |
| SSZBQA052 | I | | Construction of Cool Rooms | | | | | | | | |
| SSZBQA062 | I | | Construction of water reservoirs | | | | | | | | |
| SSZBQA063 | I | | Vocational Training | | | | | | | | |
| SSZBQA064 | 2 | | Rehabilitation of | | | | | | | | |

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| | | | Canal | | | | | | | | |
| SSZBQA065 | 2 | | Construction of Protection Wall | | | | | | | | |
| SSZBQA066 | 2 | | Construction of water reservoirs | | | | | | | | |
| SSZBQA067 | 3 | | Construction of small check Dam | | | | | | | | |
| SSZBQA068 | 3 | | Rehabilitation of Street Graveling | | | | | | | | |
| SSZBQA069 | 3 | | Repairing of the hand pumps | | | | | | | | |
| SSZBQA070 | 4 | | Rehabilitation of Canal | | | | | | | | |
| SSZBQA071 | 4 | | Construction of Protection Wall | | | | | | | | |
| SSZBQA072 | 4 | | Construction of water reservoirs | | | | | | | | |
| SSZBQA073 | 5 | | Construction of Protection Wall | | | | | | | | |
| SSZBQA074 | 5 | | Rehabilitation of Street Graveling | | | | | | | | |
| SSZBQA075 | 5 | | Vocational Training | | | | | | | | |
| SSZBQA076 | 6 | | Construction of Culverts | | | | | | | | |
| SSZBQA077 | 6 | | Construction of Gabion Wall | | | | | | | | |
| SSZBQA078 | 6 | | Rehabilitation of Street Graveling | | | | | | | | |

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|-------------|---------|---------------------|---------------------------------------|-----------------------------|-------------------------|----------------------|----------------------|----------------------|------------------------|-------------------|--------------------------|
| SSZBQA079 | 7 | | Road Rehabilitation | | | | | | | | |
| SSZBQA080 | 7 | | Repairing of the hand pumps | | | | | | | | |
| SSZBQA081 | 7 | | Vocational Training | | | | | | | | |
| SSZBQA087 | 8 | | Road Rehabilitation | | | | | | | | |
| SSZBQA088 | 9 | | Construction of Culverts | | | | | | | | |
| SSZBQA089 | 9 | | Rehabilitation of Street Graveling | | | | | | | | |
| SSZBQA090 | 9 | | Vocational Training | | | | | | | | |
| SSZBQA091 | 10 | | Construction of Protection Wall | | | | | | | | |
| SSZBQA092 | 10 | | Rehabilitation of Street Graveling | | | | | | | | |
| SSZBQA093 | 10 | | Vocational Training | | | | | | | | |
| SSZBQA336 | 8 | | Rehabilitation of Canal | | | | | | | | |
| SSZBQA337 | 8 | | Construction of Culverts | | | | | | | | |
| SSZBQA353 | DDA | | English and computer training | | | | | | | | |
| SSZBQA362 | DDA | | Public Awareness | | | | | | | | |
| SSZBSJ103 | 6 | | Rehabilitation of Roads | | | | | | | | |

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| SSZBSJ104 | 6 | | Construction of Culverts | | | | | | | | |
| SSZBSJ105 | 6 | | Construction of Retaining wall | | | | | | | | |
| SSZBSJ106 | 7 | | Rehabilitation of Roads | | | | | | | | |
| SSZBSJ107 | 7 | | Construction of Culverts | | | | | | | | |
| SSZBSJ108 | 7 | | Construction of Retaining wall | | | | | | | | |
| SSZBSJ109 | 3 | | Construction of Retaining wall | | | | | | | | |
| SSZBSJ110 | 3 | | Rehabilitation of Roads | | | | | | | | |
| SSZBSJ111 | 3 | | Construction of Culverts | | | | | | | | |
| SSZBSJ112 | 4 | | Construction of Reservoir | | | | | | | | |
| SSZBSJ113 | 4 | | Construction of Retaining wall | | | | | | | | |
| SSZBSJ114 | 4 | | Construction of Irrigation Canal | | | | | | | | |
| SSZBSJ115 | 1 | | Rehabilitation of Roads | | | | | | | | |
| SSZBSJ116 | 1 | | Construction of Canal Intakes | | | | | | | | |
| SSZBSJ117 | 1 | | Construction of Retaining wall | | | | | | | | |

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|-------------|-----------|---------------------|--|-----------------------------|-------------------------|----------------------|----------------------|----------------------|------------------------|--------------------|--------------------------|
| SSZBSJ118 | 2 | | Rehabilitation of Roads | | | | | | | | |
| SSZBSJ119 | 2 | | Construction of Culverts | | | | | | | | |
| SSZBSJ120 | 2 | | Construction of Retaining wall | | | | | | | | |
| SSZBTJ125 | Grani | | Construction of Protection Wall | | Approved | 31-Jan-14 | | | | Approved by COR | |
| SSZBTJ126 | Grani | | Construction of school Boundary Wall | | | | | | | | |
| SSZBTJ127 | Haji Nika | | Construction of Culverts | | Approved | 31-Jan-14 | | | | Approved by COR | |
| SSZBTJ128 | Haji Nika | | Construction of Gabion Wall | | | | | | | | |
| SSZBTJ129 | Haji Nika | | Construction of water reservoirs | | | | | | | | |
| SSZBTJ130 | Shahi | | Construction of Culverts | 27-Jan-14 | Approved | 29-Jan-14 | | | | Approved by COR | |
| SSZBTJ131 | Shahi | | Construction of Protection Wall | | | | | | | | |
| SSZBTJ132 | Shahi | | Rehabilitation of Street Graveling | | | | | | | | |
| SSZBTJ133 | Pamir | | Construction of Gabion Wall | | | | | | | | |
| SSZBTJ134 | Pamir | | Construction of water reservoirs | | | | | | | | |
| SSZBTJ135 | Pamir | | Vocational Training | | | | | | | | |
| SSZBTJ136 | Safa | | Construction of water reservoirs | | | | | | | | |

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| SSZBTJ137 | Safa | | Construction of Gabion Wall | | | | | | | | |
| SSZBTJ138 | Safa | | Vocational Training | | | | | | | | |
| SSZBTJ139 | Folad | | Rehabilitation of Street Graveling | | | | | | | | |
| SSZBTJ140 | Folad | | Construction of Protection Wall | | | | | | | | |
| SSZBTJ141 | Folad | | Construction of Culverts | | | | | | | | |
| SSZBTJ142 | Hewad | | Construction of Protection Wall | | | | | | | | |
| SSZBTJ143 | Hewad | | Rehabilitation of Street Graveling | | | | | | | | |
| SSZBTJ144 | Hewad | | Vocational Training | | | | | | | | |

The Grant Number indicates the location:

PROVINCES

KD KANDAHAR
ZB ZABUL
UZ URUZGAN
HM HILMAND

DISTRICTS

DM DAMAN
AG ARGHANDAB
QA QALAT
SJ SHAHJOY
TJ TARNAK WA JALDAK

TK TIRIN KOT
CH CHORA
DBO BOST
GA GARM SER

ANNEX B: SUCCESS STORIES



USAID
FROM THE AMERICAN PEOPLE

AFGHANISTAN

SNAPSHOT

Community helps build farm-to-market road in Daman

“We planned, we managed the resources, and monitored the progress of this project. We made it our own.”

CDC Chairman Abdul Nafi



Photo: SIKASOUTH

CDC Chairman and PRRD Director answer questions from the media at the road project site in Charband Village, Daman District, Kandahar Province.

Months ago, Shah Mohammed lamented the state of the farm-to-market road in his district Daman in Kandahar. “Since I was a boy this road has been difficult to travel,” he said. “After winter rains the potholes are deep and impossible to navigate. In summer the insurgents bury landmines and people die.”

Mohammed, along with other community leaders participated the workshops conducted by the USAID Stability in Key Areas (SIKA) South Program implemented in partnership with the Provincial Rural Rehabilitation and Development. The workshops taught local leaders to develop their community using good governance tools.

The community leaders identified the rehabilitation of the major thoroughfare in the district as a priority project and it was through the grant provided by SIKA South that the 2.6 kilometer road in Daman was rehabilitated. The dirt road that connects Charband, Braj, Hijra and Enzargai Karez to several villages will benefit 407 farmer-families and serves as an important access for farmers and traders to the market.

Abdul Nafi, Chairman of the Charband Community Development Council (CDC), observed that about 50 vehicles to and from Shah Wali Kot, a nearby Kandahar district, also use this road daily. Noor Mohammad, one of the 67 villagers employed to work on the road project was glad that he and others found work in his own village. “We also contributed in building this project,” he said noting that the community also shared expenses in rehabilitating the road.

At a district town hall event celebrating the completion of the project, CDC Chairman Abdul Nafi stated that this road became functional again because of community support. “It was our close involvement in planning, managing and monitoring this project like it is our own that made this project possible. We did it!” he proclaimed.

Telling Our Story

U.S. Agency for International Development
Washington, DC 20523-1000
<http://stories.usaid.gov>

ANNEX C: DISTRICT OPERATIONAL STATUS TRACKER

| Province District | Staffing | Office/Guesthouse | Power Supply | Equipment and Furniture | Internet |
|---------------------------|---------------------------------|--|---|--|---|
| Kandahar Daman | ✓ Team Leader | Located at Daman District Center. Fully operational. | A solar power system was procured and installed by Program and providing enough power to district office. | District office is fully set up with all IT equipment and furniture. | Functional, installed by the Program. |
| | ✓ Stability Officer | | | | |
| | ✓ Community Development Officer | | | | |
| | ✓ Field Engineer | | | | |
| | ✓ Grants Capacity Building | | | | |
| | ✓ Grants Development Officer | | | | |
| | ✓ Grants Implementation Officer | | | | |
| | ✓ M&E Officer | | | | |
| | ✓ Operations Officer | | | | |
| | ✓ Security Officer | | | | |
| Kandahar Arghandab | ✓ Team Leader | Located at Arghandab District Center. Fully operational. | Power provided by district center was disconnected. Power supply is now provided by a generator supplied by the Program. Water supply repaired after the generator came on line 24-SEP-13. | District office is fully set up with all IT equipment and furniture. | Functional, has been procured and installed by Program. |
| | ✓ Stability Officer | | | | |
| | ✓ Community Development Officer | | | | |
| | ✓ Field Engineer | | | | |
| | ✓ Grants Capacity Building | | | | |
| | ✓ Grants Development Officer | | | | |
| | ✓ Grants Implementation Officer | | | | |
| | ✓ M&E | | | | |
| | ✓ Operations Officer | | | | |
| | ✓ Security Officer | | | | |
| Uruzgan Tirin Kot | ✓ Team Leader | Located at Tirin Kot City. Fully operational. | Program is sharing fuel (est. 980 diesel liters & lubrications 20 liters of engine oil/month) each fourth month, paying for city power (50 AFs per kilo watt). A generator is procured | District office is fully set up with all IT equipment and furniture. | Functional, has been procured and installed by Program. |
| | ✓ Stability Officer | | | | |
| | ✓ Community Development Officer | | | | |
| | ✓ Field Engineer | | | | |
| | ✓ Grants Capacity Building | | | | |
| | ✓ Grants Development Officer | | | | |
| | ✓ Grants Implementation Officer | | | | |

| Province District | Staffing | Office/Guesthouse | Power Supply | Equipment and Furniture | Internet |
|-------------------------|------------------------------------|--|---|---|--|
| | ✓ M&E Officer | | and delivered to TK district office. | | |
| | ✓ Operations Officer (PMU & DSU) | | | | |
| | ✓ Security Officer | | | | |
| Uruzgan Chora | ✓ Team Leader | Located at Chora District Center. Fully operational. | Solar power system has been installed on 19-Dec-2013 and fully functional. | District office is fully set up with all IT equipment and furniture. | Functional, has been procured and installed by Program. |
| | ✓ Stability Officer | | | | |
| | ✓ Community Development Officer | | | | |
| | ✓ Field Engineer | | | | |
| | ✓ Grants Capacity Building Officer | | | | |
| | ✓ Grants Development Officer | | | | |
| | ✓ Grants Implementation Officer | | | | |
| | ✓ M&E Officer | | | | |
| | ✓ Operations Officer | | | | |
| | ✓ Security Officer | | | | |
| Uruzgan Dihrawud | ✓ Team Leader | Located at Dihrawud District Center. Fully operational. | Requisition for solar power system is put in OneSource. A temporary rented 13.5KVA generator has shifted to district office from Kandahar on 28.Nov.13. The power will be provided by the generator until solar power is installed. | District office furnished with all furniture and other necessary items. | Functional, has been procured and installed by Program. |
| | ✓ Stability Officer | | | | |
| | ✓ Community Development Officer | | | | |
| | ✓ Field Engineer | | | | |
| | ✓ Grants Capacity Building | | | | |
| | ✓ Grants Development Officer | | | | |
| | ✓ Grants Implementation Officer | | | | |
| | ✓ M&E Officer | | | | |
| | ✓ Operations Officer | | | | |
| | ✓ Security Officer | | | | |
| Hilmand Bost | ✓ Team Leader | PRRD provides space at their office for PMU team only. | Two generators were procured and delivered to Bost district office and Hilmand PMU office. | District office is fully set up with all IT equipment and furniture. | Functional, has been procured and installed by Program for both PMU and Bost |
| | ✓ Stability Officer | Rented house is contracted and used as our Bost district office. | | | |
| | ✓ Community Development Officer | Bost district office will be shifted | | | |
| | ✓ Field Engineer | | | | |
| | ✓ Grants Capacity Building | | | | |

| Province District | Staffing | Office/Guesthouse | Power Supply | Equipment and Furniture | Internet |
|-----------------------------|---|---|--|--|---|
| | <ul style="list-style-type: none"> ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Security Officer | to another location. Request is putted in OS for renting of new building. | | | district offices. |
| Hilmand Garmser | <ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Security Officer | Located at Garmser District Center. Fully operational. | Solar panel system has been installed and fully functional and internet system is installed and working properly. | Office has been set up and furnished and fully functional. | Functional, has been procured and installed by Program. |
| Hilmand Nad Ali | <ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Security Officer | Located at Nad Ali District Center. Fully operational. | <p>Requisition for solar power system is required to be putted in OneSource.</p> <p>13.5 KVA generator is rented and shifted on 14th Dec-2013 to the district office by the supplier.</p> | District office is fully set up with all IT equipment and furniture. | Functional, has been procured and installed by Program. |
| Hilmand Nahri Sarraj | <ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer | Located at Nahri Sarraj District Center. Fully operational. | A generator is required for providing of power for the district office. | District office is fully set up with all IT equipment and furniture. | Functional, has been procured and installed by Program. |

| Province District | Staffing | Office/Guesthouse | Power Supply | Equipment and Furniture | Internet |
|----------------------|---|--|--|--|---|
| | <ul style="list-style-type: none"> ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Security Officer | | | | |
| Nimroz Zaranj | <ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Security Officer | Located at PRRD office. Fully operational. | There is 24 hours city power available for office use. The only issue is that the voltage of the power is low. | District office is fully set up with all IT equipment and furniture. een | Functional, has been procured and installed by Program. |
| Nimroz Kang | <ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Security Officer | Located at Kang DDA Office. Fully operational. | <p>A temporary rented generator is required to be provided to district office until solar power is installed.</p> <p>13.5 KVA generator is rented and moved on 14 Dec-2013 to the district office by the supplier.</p> | District office is fully set up with all IT equipment and furniture. | Functional, has been procured and installed by Program. |
| Zabul Qalat | <ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer | Located at Qalat District Center. Fully operational. | A generator is procured installed in the Qalat office. Qalat district office | District office is fully set up with all IT equipment and furniture. | Functional, has been procured and installed by |

| Province District | Staffing | Office/Guesthouse | Power Supply | Equipment and Furniture | Internet |
|-------------------------------|---|---|--|--|---|
| | <ul style="list-style-type: none"> ✓ Field Engineer ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Security Officer | | has enough electricity for running office. | | Program. |
| Zabul Shahjoy | <ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Security Officer | Located at Shah Joy District Center. Fully operational. | Solar panel system has been installed and fully functional. | District office is fully set up with all IT equipment and furniture. | Functional, has been procured and installed by Program. |
| Zabul Tarnak Wa Jaldak | <ul style="list-style-type: none"> ✓ Team Leader ✓ Stability Officer ✓ Community Development Officer ✓ Field Engineer ✓ Grants Capacity Building ✓ Grants Development Officer ✓ Grants Implementation Officer ✓ M&E Officer ✓ Operations Officer ✓ Security Officer | Located at TWJ District Center that is fully operational. | The solar power system installation was completed on 12-SEP-13 | District office is fully set up with all IT equipment and furniture. | Functional, has been procured and installed by Program. |

ANNEX D: STATUS OF KEY ACTIVITIES AND TASKS

| TASK | | Kandahar | | | | | | | Hilmand | | | | | Uruzgan | | | | Zabul | | | | Nimroz | | |
|--|--|----------|-----------|--------|----------|---------------|-------|-------------------|---------|---------|---------|--------------|------------------|-----------|-------|----------|------------------|-------|---------|------------------|----------------|--------|------|-----------------|
| | | Daman | Arghandab | Ghorak | Panjwayi | Shah Wali Kot | Zhari | Kandahar Province | Bost | Garmser | Nad Ali | Nahri Sarraj | Hilmand Province | Tirin Kot | Chora | Dihrawud | Uruzgan Province | Qalat | Shahjoy | Tarnak Wa Jaldak | Zabul Province | Zaranj | Kang | Nimroz Province |
| Governance and Stability Project Cycle | Program Orientation | ✓ | ✓ | | | | | | ✓ | ✓ | ✓ | ✓ | | ✓ | ✓ | ✓ | | ✓ | ✓ | ✓ | | ✓ | ✓ | |
| | Governance and Stability Community Forums | ✓ | ✓ | | | | | | ✓ | ✓ | ✓ | ✓ | | ✓ | ✓ | ✓ | | ✓ | ✓ | ✓ | | ✓ | ✓ | |
| | Governance and Stability Community Forums (Women) | | ✓ | | | | | | ✓ | | | | | ✓ | | | | ✓ | | | | | | |
| | District Entities Stability Technical Assistance | ✓ | ✓ | | | | | | ○ | ○ | ○ | ○ | | ✓ | ✓ | ✓ | | ✓ | ✓ | ✓ | | ○ | ○ | |
| | Workshop: Grantee Training | ✓ | ✓ | | | | | | ✓ | ✓ | ○ | ○ | | ✓ | ✓ | ✓ | | ✓ | ✓ | ✓ | | ○ | ○ | |
| | Governance and Stability Grant Projects | ✓ | ✓ | | | | | | ○ | ○ | ○ | ○ | | ○ | ○ | ○ | | ○ | ○ | ○ | | ○ | ○ | |
| Access to GIROA Services | Workshop: Service Reporting for Provincial Directorates | | | | | | | ✓ | | | | | ✓ | | | | ✓ | | | | ✓ | | | ○ |
| | Service Report Publication: Booklet or Poster | | | | | | | ✓ | | | | | ✓ | | | | ✓ | | | | ✓ | | | ○ |
| | Workshop: Access to GIROA Services for District Entities | ✓ | ✓ | | | | | | ✓ | ✓ | ○ | ○ | | ✓ | ○ | ○ | | ✓ | ✓ | ✓ | | ○ | ○ | |
| | Service Directorates Contact List Prepared and Distributed | ✓ | ✓ | | | | | | ✓ | ✓ | ○ | ○ | | ✓ | ○ | ○ | | ✓ | ✓ | ✓ | | ○ | ○ | |
| | District Services Information Fair | ✓ | ✓ | | | | | | ○ | ○ | ○ | ○ | | ○ | ○ | ○ | | ○ | ○ | ○ | | ○ | ○ | |
| Publicity, Communications and Outreach | Communications and Outreach Strategy | ✓ | ✓ | | | | | ✓ | ✓ | ✓ | ○ | ○ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ○ | ○ | ○ |
| | Radio Call-in Program "Our Village, Our Hopes" | | | | | | | ✓ | | | | | ✓ | | | | ✓ | | | | ✓ | | | ○ |
| | PRRD Poster Distributed | ✓ | ✓ | | | | | ✓ | ○ | ○ | ○ | ○ | ○ | ○ | ○ | ○ | ○ | ○ | ○ | ○ | ○ | ○ | ○ | ○ |
| | Community Theater Performance | | | | | | | | | | | | ○ | | | | ○ | | | | ○ | | | |
| | Radio Drama Broadcast | | | | | | | | | | | | | | | ✓ | | | ✓ | ✓ | | | | |
| | Workshop: Communications and Outreach | ✓ | ✓ | | | | | ✓ | ✓ | ○ | ○ | ○ | ✓ | ○ | ○ | ○ | ○ | ✓ | ○ | ✓ | ✓ | ○ | ○ | ○ |
| | Radio or TV News and Interviews | ✓ | ✓ | | | | | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ○ | ○ | ○ |
| | District Town Hall Meetings | ✓ | ✓ | | | | | | ✓ | ✓ | ○ | ○ | | ✓ | ○ | ○ | | ✓ | ○ | ✓ | | ○ | ○ | |
| Capacity Building Initiative | Capacity Assessment and Report | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ○ | ○ | ○ |
| | Capacity Building Plan | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ○ | ○ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ○ | ○ | ○ |
| | Workshop: DDA Skills (various topics) | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | | ○ | ○ | ○ | ○ | | ○ | ○ | ○ | | ○ | ○ | ○ | | ○ | ○ | |
| | Workshop: DGO Skills (various topics) | ✓ | ✓ | | | | | | | ○ | ○ | ○ | | | ○ | ○ | | | ○ | ○ | | ○ | ○ | |
| | Workshop: Provincial Entities Skills (various topics) | | | | | | | ✓ | | | | | ○ | | | | ○ | | | | ○ | | | ○ |
| | PRRD District Social Worker Hired | ✓ | | | | | | | ✓ | | ✓ | ✓ | | ✓ | ✓ | ✓ | | ✓ | ✓ | ✓ | | | ✓ | |
| | Workshop: Training for PRRD District Social Workers | ✓ | ✓ | | | | | | ✓ | ✓ | ✓ | ✓ | | ✓ | ✓ | ✓ | | ✓ | ✓ | ✓ | | ✓ | ✓ | |
| M&E | Perception Survey: Baseline | ✓ | ✓ | | | | | | ✓ | ✓ | ○ | ○ | | ✓ | ✓ | ○ | | ✓ | ✓ | ✓ | | ○ | ○ | |
| | Perception Survey: Follow-up | ○ | ○ | | | | | | ○ | ○ | ○ | ○ | | ○ | ○ | ○ | | ○ | ○ | ○ | | ○ | ○ | |